

### MANAGEMENT'S DISCUSSION AND ANALYSIS: DECEMBER 31, 2023

The following is management's discussion and analysis ("MD&A"), dated February 29, 2024, of Reconnaissance Energy Africa Ltd.'s ("ReconAfrica" or the "Company") operating and financial results for the three and nine months ended December 31, 2023, as well as information and expectations concerning the Company's outlook based on currently available information.

This MD&A should be read in conjunction with the unaudited condensed consolidated financial statements for the three and nine months ended December 31, 2023 and 2022 (the "Financial Statements") and the audited consolidated financial statements for the 15 months ended March 31, 2023 (the "Audited Financial Statements"), which are prepared in accordance with IFRS as issued by the International Accounting Standards Board. Additional information is available on the Company's profile on SEDAR+ at www.sedarplus.com.

Unless otherwise noted, references to dollar amounts are in Canadian dollars. Throughout this MD&A we refer from time to time to "ReconAfrica", the "Company", "we", "us", "our" or "its". All these terms are used in respect of Reconnaissance Energy Africa Ltd. which is the reporting issuer in this document.

We recommend that readers consult the Cautionary Note Regarding Forward-Looking Statements" at the end of this MD&A.

### **OVERVIEW**

ReconAfrica is a Canadian-based junior oil and/or gas company currently engaged in the identification, exploration and development of oil and/or gas assets via drilling and/or acquisition with a focus on Namibia and Botswana. In all aspects of its operations, ReconAfrica is committed to minimal disturbances in line with international best standards and will implement environmental and social best practices in all of its project areas. The Company's common shares are listed and posted for trading on the TSX Venture Exchange (the "Exchange") under the symbol "RECO", on the OTCQX under the symbol "RECAF" and on the Frankfurt Stock Exchange under the symbol "OXD".

### NAMIBIA AND BOTSWANA

Pursuant to the terms of a petroleum agreement among the Government of the Republic of Namibia, the National Petroleum Corporation of Namibia ("NAMCOR"), and Reconnaissance Energy Namibia Pty Ltd. ("ReconNamibia"), a wholly-owned subsidiary of ReconAfrica, dated January 26, 2015 and as adjusted on February 25, 2019 (the "Petroleum Agreement"), the Company holds a 90% interest in petroleum exploration licence no. 0073 ("PEL 73") in respect of approximately 6.3 million acres (25,341.33 km²) of oil and/or gas exploration properties comprising Blocks 1719, 1720, 1721, 1819, 1820 and 1821 situated in the Kavango Basin of northeast Namibia (the "Namibia Licensed Property"), granted by the Government of the Republic of Namibia to ReconNamibia and NAMCOR pursuant to the Petroleum (Exploration and Production) Act, 1991 (Namibia) and governed by the Petroleum Agreement (the "Namibia Licence"). The Namibia Licence, which entitles ReconAfrica to apply for and receive, subject to Namibian government approval, a 25-year production licence upon successful discovery of an economically viable resource at the Namibia Licensed Property, and the Petroleum Agreement are ReconAfrica's main assets.

On June 9, 2020, the Company, through its wholly-owned subsidiary, Reconnaissance Energy Botswana (Pty) Ltd. ("ReconBotswana"), was granted a petroleum licence in northwestern Botswana (the "Botswana Licence") for approximately 2.45 million acres (9,921 km²) (later reduced to approximately 2.22 million acres or 8,900 km² by amendment dated December 24, 2020 and further reduced to approximately 1.88 million acres (7,592 km²) by amendment dated April 13, 2023) (the "Botswana Licensed Property"). The lands subject to the Botswana Licence are contiguous to the Namibia Licensed Property. Together, the Namibia Licensed Property and the Botswana Licensed Property provide ReconAfrica with control of the entire Kavango Basin as known to date.

# SALE OF RENAISSANCE OIL CORP ("RENAISSANCE")

On October 25, 2023, the Company entered into a share purchase agreement with a third-party for the sale of all issued and outstanding shares of Renaissance, a wholly owned subsidiary of the Company, for a deemed price of \$10.3 million (US\$7.5 million). Renaissance through its subsidiaries, owns all the Company's operations in Mexico. All intercompany loans, and any other inter-company loans between the Company and Renaissance and any of its subsidiaries, were deemed to be satisfied in full and terminate upon closing without further recourse. In addition, under the agreement, the third-party will assume all debts and all present and future liabilities of Renaissance and its subsidiaries. The Company received acceptance on the sale of Renaissance from the Exchange on November 16, 2023.

Under the terms of a finder's fee agreement between the Company and two arms-length parties (collectively the "Finders"), the Company paid the Finders the aggregate amount of \$276,400 (US\$200,000) upon closing of the transaction. Through the sale of Renaissance, the Company recognized a gain on sale of approximately \$85.3 million.

#### **OVERALL PERFORMANCE AND OPERATIONS**

#### Namibia

Effective July 4, 2023, the Corporation received its Environmental Clearance Certificate (the "ECC") from the Namibian Environmental Commissioner, Ministry of Environment, Forestry and Tourism, covering PEL 73. The ECC authorizes the Corporation to commence the drilling of an additional 12 exploration and appraisal wells, to unrestricted depths, in the Kavango Basin, for a period of three years, expiring on July 4, 2026, and is subject to standard conditions for the phase of the project.

In October 2023, ReconAfrica and its joint venture partner NAMCOR were granted approval for the Second Renewal Exploration Period by the Ministry of Mines and Energy ("MME"). The Second Renewal Exploration Period covers the period from January 30, 2024 to January 29, 2026, relating to PEL 73. Under the terms of the Second Renewal Exploration Period the Company will acquire additional subsurface data including either; (i) 500 km of 2D seismic data, (ii) 1,200 km² of enhanced Full Tensor Gradiometry ("eFTG") data, or (iii) some combination of (i) or (ii) which is considered reasonable. Additionally, the Company will be required to design and drill a minimum of one exploration or stratigraphic test well. A minimum dollar commitment equivalent to the above items is also required.

As part of the approval for the Second Renewal Exploration Period by the MME, the Company requested and has been granted a relinquishment exemption based on the provisions of Section 37 (5) of the Petroleum Act of 1991. The request was based on the Company's belief following the evaluation of acquired subsurface data over the past three years that a significant portion of the PEL 73 will be prospective for the exploration of oil and gas. As a result, the Company does not have to relinquish any of the acreage and retains access to the entire licence covering approximately 6.3 million acres in northeast Namibia. The Second Renewal Exploration Period extends through January 29, 2026, with options for extensions and an additional exploration period available under the Petroleum Act of 1991.

### SEISMIC OPERATIONS AND TECHNICAL STUDIES

The Company conducted seismic operations in three phases (phase 1, phase 2 and the phase 2 extension) over three years, from 2021 to 2023. The operations were conducted using low impact methods: small footprint sources, state of the art wireless receiver technologies, cloud computing, and sensitivity and awareness in all operational activities. A total of 2,767 kilometres of seismic have been acquired over these three years, comprising 497 kilometres in Phase 761 kilometres in Phase 2 and 1,509 kilometres in Phase 2 Extension. The seismic data acquisition program has been completed and processed, providing a good regional 2D seismic data set over the most prospective areas of PEL 73.

Over the duration of the seismic operations, the Company, the seismic contractor (Polaris Natural Resources Ltd.), and its subcontractors employed over 630,000 man-hours and drove over two million kilometres without any significant health, safety, or environmental incidents; there were no lost time incidents in the two years of operations - Polaris first commenced work in Namibia in July 2021. Our two entities have worked hand-in-hand to achieve our exploration goals in 2D seismic data acquisition and to impact the local communities positively through employment, acquisition of services and procurement of goods in the Kavango East and Kavango West regions.

The first two phases identified a number of leads and considerably expanded the Company's portfolio of opportunities. The phase 2 extension was designed to better define these leads, de-risk potential drilling targets, and add new leads. The program was also designed to confirm the lateral extension of the Karoo Rift Basin to the south-east, potentially to the edge of PEL 73, and to delineate a new play fairway identified in Phase 1, the Damara Fold Belt.

The Company has further progressed its technical assessment of the Damara Fold Belt with the integration of new studies, basin modelling and all available geochemical data. The Company now anticipates potentially having oil in the shallower Mulden reservoir intervals, while the deeper Otavi target is expected to have natural gas with liquid/oil yield potential. Netherland, Sewell & Associates ("NSAI") has been re-engaged to evaluate the oil potential of this play considering the additional information and anticipates having a revised report issued in March. For the Rift play, the Company has decided to undertake an additional phase of tight grid 2D seismic activity to more clearly image the prospects within this play ahead of drilling. The revised target for the first Rift well is in 2025.

### ENHANCED FULL TENSOR GRAVITY ("EFTG") SURVEY

ReconAfrica engaged an airborne geophysical survey provider, Metatek Group Limited, to conduct an eFTG survey over an area of 2,184 square kilometres (540,000 acres) over the Company's exploration licence in Northeastern Namibia. This program was subsequently extended by 2,814 km² (695,000 acres) in two contiguous areas, and the complete program is nearly 5,000 square kilometres. The data was acquired in April and May 2023.

The eFTG is an advanced three-component high resolution airborne gravity survey which specifically allows earth scientists to identify changes in sub-surface rock density with the goal of delineating hydrocarbon traps. Unlike traditional gravity instruments, which measures vertical responses, the eFTG (gravimetry) measures changes in the gravity response using multi-component airborne instruments. Simultaneously, high resolution magnetic and light detection and ranging ("LiDAR") data is also acquired, to correct and supplement the gravimetric data. When calibrated with existing 2D seismic data, the eFTG imaging can greatly enhance the geoscientists' ability to identify structures and extrapolate their geometries in three dimensions.

The processing and inversion of this data was completed and integrated with the seismic data to evaluate the Company's exploration inventory. This information, combined with the 2D seismic and well data, has enhanced the Company's ability to image and understand the sub-surface, significantly contributing to building a risk weighted prospect portfolio and defining the Company's future drilling program.

### DRILLING PROGRAM

The Company's initial drilling program, which commenced at the beginning of 2021, was designed to test organic rich source rocks, evidence of migrated hydrocarbons and conventional traps. ReconAfrica completed two wells in the third quarter of 2021 which achieved the stated purpose of the initial drilling program, the establishment of a working conventional petroleum system in the Kavango Basin. Well 1819/8-2 ("8-2"), located in the Kavango East region, 6.5 kilometres west of Kawe 6-2, began drilling on June 25, 2022 and finished at total depth on August 15, 2022. The well encountered intervals rich with gas (Methane) and hydrocarbon gas liquids ("HGLs"). Hydrocarbon gases were identified between 838m and 1,807m, and between 1,990m and 2,058m; although geologically a successful well, economic accumulations of hydrocarbons were not encountered. The apparent lack of closure and potential oil source-maturation issues at this location highlighted the need for multiple seismic line confirmation and eFTG to support all new drilling decisions. The data gathered from the well program, seismic operations and the eFTG has led to the identification of a new play, the Damara Fold Belt.

The ReconAfrica technical team anticipates drilling back-to-back wells in the Damara Fold Belt., with drilling anticipated to begin in the second quarter of 2024 upon the receipt of necessary permits and the completion of pad construction. The Company continues to advance activities in preparation for a multi-well drilling program. To date, all surveying activity has been completed, with demining activities complete on the Damara Fold Belt Prospect L, which is expected to be the Company's first drilling location with an expected spud date in June 2024. The Company is currently in the process of preparing well site access roads and the drilling pad. Additionally, tendering has begun for required equipment and services associated with the multi-well drilling campaign which is expected to see back-to-back wells in the Damara Fold Belt. Minor amendments to the approved Environmental Clearance Certificate have been approved by the Ministry of Environment, Forestry and Tourism, to reflect the specific locations of the planned wells to be drilled. Some recent basin modelling work undertaken by our technical team has increased the potential for some parts of the Damara Fold Belt to be more oil prone than previously expected.

# EXPLORATION AND EVALUATION ASSETS

	Botswana Property	Namibia Property	Total
Balance at December 31, 2021	76,291	54,311,910	54,388,201
Additions	84,749	54,400,701	54,485,450
Effect of exchange rate changes	4,245	4,875,127	4,879,372
Balance at March 31, 2023	165,285	113,587,738	113,753,023
Additions	12,049	13,035,227	13,047,276
Effect of exchange rate changes	378	(2,705,725)	(2,705,347)
Balance at December 31, 2023	177,712	123,917,240	124,094,952

Additions of \$13.0 million to PEL 73 in Namibia consist primarily of seismic, eFTG and drilling activities previously discussed. For further details on these and other planned operations, please refer to the Use of Proceeds sections in this MD&A.

# ENVIRONMENT, SOCIAL AND GOVERNANCE ("ESG")

ReconAfrica is focussed on conducting our business activities responsibly in collaboration with local communities, governments, traditional authorities, and other key stakeholders. This includes complying with regulatory standards, policies and practices. Our ESG approach considers operational developments and feedback from a range of Namibian, Batswana, international stakeholders, and ESG experts.

ReconAfrica is committed to protecting the environment by avoiding environmentally sensitive areas, minimizing disturbances, and implementing best practices in accordance with international standards. The Company has conducted comprehensive Environmental Impact Assessments ("EIAs") and Environmental Management Plans ("EMPs") for the stratigraphic wells, 2D seismic operations and exploration and appraisal wells, in addition to obtaining environmental clearance certificates for these operations. Following a thorough review of all data, including from the stratigraphic wells, seismic and eFTG, we have applied for amendments to the already-approved exploration and appraisal wells Environmental Clearance Certificate (ECC). ReconAfrica intends to fully comply with all legal obligations and carry out the necessary regulatory processes.

ReconAfrica has committed \$10 million (N\$112 million) to ESG-focused initiatives including:

Community Outreach – Health and Wellness: The Company has drilled and installed community water wells, a key area of focus for the \$10 million ESG commitment, in communities within Kavango East and Kavango West to allow community members safer access to potable water. ReconAfrica is working closely with local community members and the Namibian government to contribute to their Rural Water Management Plan to obtain the most effective results. While we work directly with the Ministry of Agriculture, Water and Land Reform ("MAWLR") who are responsible for placement and permitting of the water wells, we have handed over 36 community water wells complete with solar powered installations to MAWLR and the communities. As confirmed by MAWLR, these community water wells impact over 10,000 community members from the Kavango East and Kavango West regions.

The Company responded to calls for assistance from the Government of Namibia with its commitment of a N\$15 million contribution to the country's COVID-19 vaccine rollout campaign, supporting various aspects tied to the COVID-19 virus and its associated health risks in Namibia to make it an overall Health and Wellness targeted effort. The Ministry of Health and Social Services authorities implemented our vaccine roll-out program in both Kavango East and Kavango West, focused on hard-to-reach communities. The medical equipment including oxygen and breathing-related equipment for medical facilities for the populations of Kavango East and Kavango West have been handed over.

- Community Outreach Education Sponsorship and Assistance: Ten science, technology, engineering, art, and mathematics ("STEAM") scholarships for new graduates from Kavango East and Kavango West have been granted by the Company. ReconAfrica also provided emergency funding for Namibian students who were impacted by the war in Ukraine and stranded because of the conflict. The Company, in cooperation with the Ministry of Gender Equality, Poverty Eradication and Social Welfare is funding seven nursing students from the San communities (Indigenous) in Kavango East and Kavango West regions. The Ministry of Health and Social Services has committed to employing the seven nursing students once they graduate from their training. ReconAfrica also collaborated with the Namibia University of Science and Technology for an initiative to educate interested stakeholders in Namibia on the oil and gas sector. These initiatives are all ongoing.
- Community Outreach Other Community Initiatives: ReconAfrica provides school materials and sports equipment to numerous schools within the operations area. The Company has funded a variety of projects including Project Never Walk Alone, whose primary purpose is to eradicate bare footedness in Namibia by raising funds to ensure that Namibian children and those in need do not go barefoot, a nationwide drive, and We Race Together, which assists with social initiatives nationally. ReconAfrica also provided funding for the Rundu Trade Fair, Nkurenkuru Expo, Kavango West and Kavango East Governor's Cups, regional sporting events, Nkurenkuru Event for the elderly and vulnerable peoples, Swakopmund International Expo, and Namibia 4th Industrial Revolution Conference.

The Company continues to advance on several of its ESG targets including:

Operational Performance: The Company completed an on-the-ground agricultural demonstration project to
review the impacts on the Company's water-based muds with soils and product testing analysis. This was
conducted with third-party accredited laboratories analysis and included an assessment by an international
agricultural and foods science expert. The findings demonstrated that there were safe and positive agricultural
enhancements.

- Biodiversity Wildlife Monitoring: Supporting Ministry of Environment, Forestry and Tourism ("MEFT") with their wildlife monitoring with collaring initiatives on elephants, crocodiles and other important and valued wildlife in the Namibian National Parks and their surrounding areas. Further wildlife monitoring with MEFT and Reconnaissance Energy Namibia representatives, including game counts for wildlife outside of our lease area and other conservancies is taking place as part of our mutual data gathering exercises. The Company has also worked with MEFT and the Ministry of Fisheries and Marine Resources ("MFMR") to curb the Human-Wildlife Conflict for communities near the Protected Areas and those close to the Kavango River. These efforts are ongoing, and the Ministries are sharing monitoring data with the Company on the joint monitoring efforts.
- Water and Air Quality: Our water management plan, including water sampling and data gathering continues to provide the Namibian government with pertinent information. This includes groundwater and other water data management analysis and is completed by a third-party expert based in Namibia. Information from this analysis is also included in our environmental impact assessment reports. The company also completes extensive water quality testing demonstrating that where ReconAfrica has drilled community water wells, water quality has heightened. Access to better water quality helps with the community members' health and well-being.
- Reforestation: The Livayi Reforestation Project is underway with MEFT and the communities in the area.
   Through engagement with forestry and tree experts from MEFT and other conservancy and community forest representatives, the types of local and indigenous trees for the MEFT/ReconAfrica reforestation project have been planted and being managed by the community members with oversight by MEFT.
- Governance: ReconAfrica rolled out corporate governance training programs for in-country employees and contractors which creates a structure and culture that fosters and commits to responsible and ethical behaviour throughout the company.

The Company works with local, regional, and national business suppliers and service providers in a broad range of sectors, including water well drilling; construction; logistics and transport; telecom; camp management; training; medical services and supplies; human resources and contracting; engineering and project management; and environmental services. Emphasis is placed on local and national hiring in addition to providing training in key technical areas associated with the Company's operations. To date, ReconAfrica has hired and/or contracted over 2,400 short and long-term positions for Namibian residents.

ReconAfrica is working with Namibian educational institutions to enhance training programs directly related to the environment and to drilling and seismic activities. This includes a strong commitment to gender diversity through the continued increase in the number of women hired locally. Through the skills transfer initiative, Namibian residents are receiving basic training in a wide range of practical disciplines. Further training programs have completed for the MME and NAMCOR professional staff and University of Namibia MSc Petroleum Geology students. In collaboration with the Namibia University of Science and Technology, ReconAfrica is supporting an initiative to provide an oil-and-gas educational option for Namibian students.

In Botswana we are at an early stage and in the process of completing desktop studies. The Botswana Licenced Property excludes National Parks, the Tsodilo Hills, RAMSAR area, and the Okavango Delta. The Company also self-imposes additional buffer zones to avoid environmentally sensitive areas. The Company initiated a request for proposal ("RFP") process for a Groundwater Feasibility Study during the quarter. Thereafter, the RFP was awarded and the contractor has commenced the report and study requirements.

# PRODUCTION FROM THE CHIAPAS BLOCKS

The Company produces crude oil and natural gas from one well at each of the Mundo Nuevo and Malva blocks. Below is a summary of the Company's production and net revenue figures for the three and nine months ended December 31, 2023 and 2022:

<b>Average Production by Product</b>	Three Months Ended	Three Months Ended	Nine Months Ended	Nine Months Ended
	December 31, 2023	December 31, 2022	December 31, 2023	December 31, 2022
Crude oil (Bbl/d)	170	277	223	293
Natural gas (Mcf/d)	3,703	4,539	4,067	4,797
Total (Boe/d)	787	1,033	901	1,092

Revenue From Product Sales	Three Months Ended	Three Months Ended	Nine Months Ended	Nine Months Ended		
	December 31, 2023	December 31, 2022	December 31, 2023		December 31, 2022	
Crude oil	\$ 746,871	\$ 2,440,366	\$ 4,723,958	\$	9,388,547	
Natural gas	1,024,431	3,075,161	4,888,253		11,893,271	
Prior period adjustments	(26,795)	-	(9,855)		-	
Total	\$ 1,744,507	\$ 5,515,527	\$ 9,602,356	\$	21,281,818	

Average Prices	Three Months Ended	Three Months Ended		
	December 31, 2023	December 31, 2022	December 31, 2023	December 31, 2022
Crude oil (\$/bbl)	107.03	95.87	94.52	116.56
Natural gas (\$/mcf)	6.75	7.36	5.37	9.02

Royalties	7	Three Months Ended	Three Months Ended	Nine Months Ended			Nine Months Ended		
		December 31, 2023	December 31, 2022		December 31, 2023		December 31, 2022		
Charge for the period	\$	1,529,723	\$ 4,731,727	\$	8,046,240	\$	17,298,266		
Percentage of revenue		87.7%	85.8%		83.8%		81.3%		
Per Boe	\$	47.38	\$ 49.78	\$	39.87	\$	57.59		

<b>Production Costs</b>	1	Three Months Ended	Three Months Ended	Nine Months Ended			Nine Months Ended		
		December 31, 2023	December 31, 2022		December 31, 2023		December 31, 2022		
Charge for the period	\$	297,297	\$ 438,136	\$	969,123	\$	1,132,979		
Percentage of revenue		17.0%	7.9%		10.1%		5.3%		
Per Boe	\$	9.21	\$ 4.61	\$	4.80	\$	3.77		

### USE OF PROCEEDS RECONCILIATION - FEBRUARY 2022 OFFERING

On March 1, 2022, the Company completed a bought deal financing (the "February 2022 Offering") of 7,475,000 units of the Company at a price of \$6.35 per unit for gross proceeds of \$47,466,250. Each such unit consisted of one common share in the capital of the Company and one common share purchase warrant of the Company. Each such warrant entitled the holder to acquire one common share at a price of \$9.00 until October 31, 2022. The term of such warrants was extended by five months to March 31, 2023, at which point they expired unexercised.

The following table provides a comparison of the Company's use of proceeds disclosure as set out in the Company's final short form prospectus dated February 24, 2022, for the February 2022 Offering, to the actual use of proceeds as at December 31, 2023:

February 2022 Offering - Use of Proceeds	Approximate Amount (\$)	<b>Actual (\$)</b> (3)
Well 1		
Road and location	381,540	1,047,676
Drilling single test well (45 days / 12,000 feet (1))	9,360,448	3,396,015
Well 2		
Road and location	1,653,340	1,431,625
Drilling single test well (45 days / 12,000 feet (1))	9,360,448	1,934,021
Well 3		
Road and location	826,670	-
Drilling single test well (45 days / 12,000 feet (1))	9,360,448	-
Surface Geochemistry	50,872	-
Integrated Subsurface Interpretation Project	210,000	308,293
S eismic Acquisition and Processing		
Mobilization and program designs	959,119	318,326
Acquisition of 2D seismic data	2,891,526	10,089,903
Processing of 2D seismic data	335,755	842,615
Vertical seismic profile processing	500,000	592,162
Enhanced full tensor gravity survey ("eFTG") <sup>(2)</sup>	-	1,988,933
Contingency for COVID-19 related costs	1,600,000	1,627,859
Maintenance of infrastructure and current well sites	-	7,808,086
Working capital for affiliates (in country)	908,334	7,012,986
Total:	38,398,500	38,398,500

- (1) Represents the depth permitted by the Company. Actual drill depth may vary for each well drilled.
- $(2)\ Potential\ cost\ approx.\ US\ \$1mil.\ Conducted\ to\ complement\ Phase\ 2\ extension.$
- (3) Actual costs inclusive of standby charges.

Costs included for Well 1 above relate to preparatory work including access roads, as well as the cost of prepaid supplies and materials which may be reallocated to the cost of a potential future well should this location not be drilled. Similarly, Well 2 in the table above relates to costs incurred at the 5-1 location including the building of an access road and drilling pad, in addition to prepaid supplies and materials. Future drilling is pending the results from seismic and eFTG studies as previously discussed. Costs for materials and supplies purchased in advance that are currently allocated to Well 1 may be reallocated to another well location. Due to supply chain issues and resulting shipping challenges, materials and supplies are often purchased in larger quantities for intended future use at multiple locations.

The results of the Phase 2 seismic acquisition have led to the identification of a new hydrocarbon province in PEL 73, the Damara Fold Belt, which has a working hydrocarbon system proven in the initial three stratigraphic test wells. It also recognized that the original exploration target, the Karoo rift was present but had additional complexity requiring further clarity. Using this information, the Company redirected its focus to acquiring additional seismic data and conducting eFTG surveys prior to a resumption of drilling.

The net proceeds of the February 2022 Offering originally contemplated a further 600 kilometres of 2D seismic data. The need to acquire an additional 1500km to delineate the Damara Fold Belt and an identified extension of the Karoo

Rift to the southeast, as well as provide prospect de-risking, resulted in seismic costs significantly above those originally contemplated in this offering and required the reallocation of funds from drilling operations. This added cost results from the need for additional data coverage with the actual cost per kilometre unchanged. Management conducted an eFTG survey of 2,184km² to complement the seismic Phase 2 extension, with a second phase of eFTG of 2,814km² acquired the quarter ended June 30, 2023. The total eFTG survey area is ~5,000km². This additional survey extends contiguously to phase one in the Kavango Rift Basin to the south-east and the Damara Fold Belt to the south and southwest. Both phases of eFTG were estimated to cost approximately US\$2.0 million (\$2.7 million) and were not originally contemplated in the use of proceeds for the February 2022 Offering, thus requiring a further reallocation of funds from the February 2022 Offering.

The operations discussed in the preceding paragraphs have impacted the Company's ability to drill the three wells originally contemplated in the February 2022 Offering. The February 2022 Offering funded the completion of the Phase 2 extension, the two eFTG surveys, the maintenance of current infrastructure and existing well sites for potential future use or abandonment, and working capital in Namibia.

The COVID-19 pandemic and resulting supply chain disruptions and travel bans significantly contributed to cost overruns. These impacts were magnified by the need to source drilling tools, parts and equipment primarily from the United States, making the Company dependent on international shipping which was severely impacted by the pandemic. This resulted in significant non-productive time and increased transportation costs estimated at \$1,627,859.

Working capital for affiliates (in country) includes general and administrative costs in Namibia. Increases in staffing and related costs, timelines, in addition to community services and initiatives have resulted in a higher need of funding for these areas compared to amounts originally considered in the February 24, 2022, prospectus.

# Use of proceeds reconciliation – July 2023 Offering

On July 18, 2023, the Company completed an overnight marketed offering of units of the Company (the "July 2023 Offering"). Pursuant to the offering, 6,795,454 units were sold at \$1.10 per unit for gross proceeds of \$7,475,000. Each unit consists of one common share in the capital of the Company and one common share purchase warrant of the Company. Each warrant entitles the holder to acquire one common share at a price of \$1.35 until July 18, 2025.

The following table provides a comparison of the Company's use of proceeds disclosure as set out in the Company's final short form prospectus dated July 12, 2023, for the July 2023 Offering, to the actual use of proceeds as at December 31, 2023:

July 2023 Offering - Use of Proceeds	Approximate Amount (\$)	Actual (\$)		
Site preparation	2,500,000	-		
Wellsite and rig maintenance	1,500,000	1,527,273		
Geologic exploration projects	150,000	200,941		
Integrated Subsurface Interpretation Project	150,000	207,989		
Geophy sical processing	200,000	562,307		
Site environmental and reclamation	400,000	236,315		
Working capital for affiliates (in country)	745,000	886,549		
Total:	5,645,000	3,621,374		

During the period ended December 31, 2023, the Company reassessed the PEL 73 exploration data to further understand the prospectivity of the area. A new team of geoscientists was brought in to assist in the analysis. This led to increased costs in geophysical and geologic activities as shown in the table above. The Company now anticipates potentially having oil in the shallower Mulden reservoir intervals, while the deeper Otavi target is expected to have natural gas with liquid/oil yield potential. Netherland, Sewell & Associates ("NSAI") has been re-engaged to evaluate the oil potential of this play considering the additional information and anticipates having a revised report issued in March.

ReconAfrica continues to pursue activities as it prepares to start a multi-well drilling campaign in 2024. To date, all surveying activity has been completed, with demining activities complete on the Damara Fold Belt Prospect L, which is expected to be the Company's first drilling location with an expected spud date in June 2024. The Company is currently in the process of preparing well site access roads and the drilling pad. Additionally, tendering has begun for required equipment and services associated with the multi-well drilling campaign which is expected to see back-to-back wells in

the Damara Fold Belt. The associated costs for these activities will make use of the remaining funds from the July 2023 Offering and will be reflected in the Site Preparation line of the table above for the quarter ended March 31, 2024.

The Company anticipates that negative operating cash flows will continue as long as it remains in an exploration and development stage. In addition to uses of net proceeds as described herein, to the extent that the Company has negative operating cash flow in future periods, the Company may need to use some of the net proceeds from future offerings to fund such negative operating cash flow.

However, given the Company is in the exploration phase, there may be circumstances where, for sound business reasons, a reallocation of funds may be deemed prudent or necessary. The actual amount that the Company spends in connection with each of the intended uses of proceeds may vary significantly from the amounts specified above and will depend on a number of factors. Until applied, the net proceeds will be held as cash balances in the Company's bank account or invested in certificates of deposit and other instruments issued by banks or obligations of or guaranteed by the Government of Canada or any province thereof.

# SUMMARY OF QUARTERLY RESULTS

Three Months Ended										
	Dec-23	Sep-23	Jun-23	Mar-23	Dec-22	Sep-22	Jun-22	Mar-22		
	\$	\$	\$	\$	\$	\$	\$	\$		
Revenue - discontinued operations	1,744,507	3,652,021	4,205,828	4,890,275	5,515,527	7,737,129	8,029,162	6,465,125		
Loss from continued operations	(4,809,764)	(7,679,832)	(5,858,311)	(11,701,930)	(8,387,490)	(5,017,247)	(11,623,426)	(7,943,089)		
Income (loss) per share - continued operatio	0.38	(0.04)	(0.03)	(0.06)	(0.04)	(0.02)	(0.06)	(0.04)		
Income (loss) for the period	74,802,830	(17,519,658)	(13,846,565)	(20,406,148)	(14,624,402)	(12,931,859)	(14,323,430)	(10,662,302)		
Income (loss) per share	0.35	(0.08)	(0.07)	(0.10)	(0.07)	(0.06)	(0.07)	(0.06)		

Revenue of \$1,744,507 was earned during the three months ended December 31, 2023, compared with \$5,515,527 for the three months ended December 31, 2022. Revenue was lower in the current quarter mainly due to the sale of Renaissance closing on November 10, 2023, while the prior quarter reflect the entire three months period. Loss from continuing operations was \$4,809,764 for the three months ended December 31, 2023, compared with \$8,387,490 for the three months ended December 31, 2022. The changes in loss from continuing operations are highlighted in following sections.

#### DISCONTINUED OPERATIONS

On October 25, 2023, the Company entered into a share purchase agreement with a third-party for the sale of all issued and outstanding shares of Renaissance, a wholly owned subsidiary of the Company, for a deemed price of \$10.3 million (US\$7.5 million). Renaissance through its subsidiaries, owns all of the Company's operations in Mexico. The Company received acceptance on the sale of Renaissance by the TSX Venture Exchange on November 16, 2023. Gross proceeds of approximately \$10.3 million were added to the Company's treasury on closing of the transaction. In addition, under the agreement, the third-party assumed all debts and all present and future liabilities of Renaissance and its subsidiaries. Under the terms of a finder's fee agreement between the Company and two third parties (collectively the "Finders"), the Company paid the Finders an aggregate amount of \$276,400 (US\$200,000) upon closing of the transaction.

As a result of the sale, the Company has derecognized the assets and liabilities of Renaissance:

	December 31, 2023
Cash	4,615,643
Restricted cash	21,747,216
Trade receivables	13,183,557
Other receivables	1,343,908
Prepaid expenses	443,379
Property, plant and equipment	17,385
Accounts payable & accrued liabilities	(3,496,806)
Royalties payable	(122,273,284)
Decommissioning liabilities	(1,134,091)
Net liabilities of Renaissance	(85,553,093)
Add: Finder fees paid	276,400
Gain on sale of Renaissance	\$ (85,276,693)

The revenues and expenses relating to the reclassification of Renaissance as discontinued operations were shown as a single line item in the Statement of Loss and Comprehensive Loss are as follows:

	Three Months Ended The December 31, 2023		Th	ree Months Ended	Nine Months Ended			Nine Months Ended	
				December 31, 2022 <b>December 31, 2023</b>			December 31, 2022		
INCOME									
Revenue	\$	1,744,507	\$	5,515,527	\$	9,602,356	\$	21,281,818	
Royalties		(1,529,723)		(4,731,727)		(8,046,240)		(17,298,266)	
		214,784		783,800		1,556,116		3,983,552	
EXPENSES									
Production costs		297,297		438,136		969,123		1,132,979	
Resource property costs		159,333		(350,990)		384,941		517,675	
General and administration		871,228		986,245		3,827,251		5,019,107	
Depreciation		670		1,105		2,960		16,652	
Accretion		25,463		53,936		63,563		79,438	
		1,353,991		1,128,432		5,247,838		6,765,851	
Other Items									
Other income		(188,980)		(324,708)		(1,188,683)		(398,020)	
Finance expense		4,685,621		6,234,648		21,097,403		14,035,072	
Exchange (gain) loss		28,251		(17,660)		(108,263)		432,177	
		4,524,892		5,892,280	-	19,800,457		14,069,229	
Loss from discontinued operations	\$	5,664,099	\$	6,236,912	\$	23,492,179	\$	16,851,528	

The breakdown of cash flows from discontinued operations is as follows:

	Nine Months Ended	Nine months Ended
	December 31, 2023	December 31, 2022
Net cash used in operating activities	(5,398,716)	13,826,497
Net cash used in investing activities	(3,611,897)	(17,113,585)
Change in cash during the period	(9,010,613)	(3,287,088)

The following discussion provides a review of the continuing operations of ReconAfrica, not inclusive of Renaissance's assets and liabilities as detailed in the preceding section.

		Three Mon	ths Ended	Nine Months Ended		
	De	cember 31, 2023	December 31, 2022	December 31, 2023	December 31, 2022	
Resource property costs		39,578	686,088	313,494	1,860,222	
General and administration		3,034,563	4,495,079	11,404,597	15,291,788	
Share-based payments		1,611,902	3,608,092	6,626,436	15,273,336	
Exchange (gain) loss		108,191	(166,213)	20,139	(6,775,870)	
	\$	4,794,234	\$ 8,623,046	\$ 18,364,666	\$ 25,649,476	

Resource property costs primarily consists of exploration and community services that are not being capitalized in exploration and evaluation assets. They are lower in the current quarter and nine-month period due to a reduction in community initiatives as the Company shifted it focus to the completion of seismic and eFTG analysis as it prepares for its next multi-well drilling program. General and administrative costs are detailed below. Share-based payments are non-cash costs in nature, and they are driven by grant date and vesting schedules. Lastly, the exchange gain or loss was adjusted in the current year due to a reclass of certain translation amounts to other comprehensive income.

### GENERAL AND ADMINISTRATION ("G&A")

	Three Months Ended			Nine Months Ended				
	Dece	ember 31, 2023	Dec	ember 31, 2022		December 31, 2023	]	December 31, 2022
Staff, consulting, and management	\$	1,748,020	\$	1,619,921	\$	5,676,417	\$	5,712,856
Marketing and stakeholder relations		160,458		402,118		644,399		1,400,547
Corporate development		29,955		596,526		143,575		2,020,385
Office and general		250,242		277,642		1,079,745		1,027,416
Transportation and accommodation		223,062		160,298		513,329		842,530
Insurance		358,023		464,679		1,292,601		1,269,098
Professional fees		264,803		973,896		2,054,531		3,018,957
	\$	3,034,563	\$	4,495,079	\$	11,404,597	\$	15,291,788

G&A figures in the current quarter and nine-month period decreased from the 2022 comparable period, mainly due to lower professional fees, marketing and corporate development costs in 2023 as the Company enacted cost-saving measures in anticipation of capital required for planned drilling operations. This reduction was slightly offset by an increase in staff and management costs resulting from the retirement of the Company's former Chief Executive Officer and onboarding of new senior staff.

# LIQUIDITY

The Company's working capital consists of the following:

	December 31, 2023			March 31, 2023	
Cash	\$	,	5,184,427	\$ 38,814,806	
Restricted cash			-	17,147,713	
Trade receivables			-	7,587,176	
Other receivables and prepaids			6,989,379	6,021,970	
Accounts payable			(2,540,763)	(7,807,604)	
Royalties payable			-	(94,948,453)	
Current portion of decommissioning liabilities			(713,873)	(730,443)	
	\$	,	8,919,170	\$ (33,914,835)	

As at December 31, 2023, the Company had a working capital surplus of \$8,919,170 compared to a working capital deficit of \$33,914,835 as at March 31, 2023. The increase in the Company's working capital is due primarily to the sale of Renaissance in the current quarter. Renaissance through its subsidiaries, owns all of the Company's operations in Mexico. The Company received acceptance on the sale of Renaissance by the TSX Venture Exchange on November 16, 2023.

During the nine months period ended December 31, 2023, the Company completed the July 2023 Offering of 6,795,454 units of the Company at a price of \$1.10 per unit for gross proceeds of \$7,475,000. Each such unit consisted of one common share in the capital of the Company and one common share purchase warrant of the Company. Each such warrant entitles the holder to acquire one common share at a price of \$1.35 until July 18, 2025. Further, a non-brokered private placement with officers and directors of the Company was completed of 1,071,500 units at a price of \$1.12 per unit for gross proceeds of \$1,200,080. Each unit consists of one common share in the capital of the Company and one common share purchase warrant of the Company. Each warrant entitles the holder to acquire one common share at a price of \$1.40 for a period of 24 months from the closing of the private placement.

Net proceeds from the July 2023 Offering are expected to be used for site preparation of a future drilling location, wellsite and rig maintenance, in addition to other geologic and subsurface projects, geophysical processing and some working capital. The Company will require additional financing over and above the July 2023 Offering in order to meet its longer-term business objectives, including planned drilling activities, and there can be no assurances that such financing sources will be available as and when needed. This may include debt or equity financing in addition to funds raised from potential joint venture partners.

Historically, capital requirements have been primarily funded through the sale of equity securities. Factors that could affect the availability of financing include the state of international debt and equity markets, and investor perceptions and expectations of the global oil and gas market. There can be no assurance that such financing will be available in the amount required at any time or for any period or, if available, that it can be obtained on terms satisfactory to the Company. Based on the amount of funding raised, the Company's planned exploration or other work programs may be postponed, or otherwise revised, as necessary. See "Risk Management and Risk Factors" in this MD&A.

### **DECOMMISSIONING LIABILITIES**

The Company has estimated the present value of decommissioning liabilities at \$1.5 million on its assets in Namibia. Of this amount approximately \$0.7 million is expected to be spent over the next 12 months in Namibia. A further \$0.8 million is estimated to be incurred within 2-3 years with the balance thereafter.

# **CAPITAL RESOURCES**

#### Namibia and Botswana

The Company has commitments related to its petroleum exploration licence in Northeast Namibia. In October 2023, ReconAfrica, and its joint venture partner NAMCOR, were granted approval for the Second Renewal Exploration Period by the MME. The Second Renewal Exploration Period covers the period from January 30, 2024 to January 29, 2026, relating to PEL 73. Under the terms of the Second Renewal Exploration Period the Company will acquire additional subsurface data including either; (i) 500 km of 2D seismic data, (ii) 1,200 km² of eFTG data, or (iii) some combination of (i) or (ii) which is considered reasonable. Additionally, the Company will be required to design and drill a minimum of one exploration or stratigraphic test well. A minimum dollar commitment equivalent to the above items is also required.

Pursuant to the terms of the Botswana Licence, ReconAfrica is committed to a minimum work program of BWP5,000,000 (approximately \$500,000) over the first 4-year exploration period from June 1, 2020.

#### FUNDING OF CAPITAL COMMITMENTS

As previously discussed, ReconAfrica successfully raised funds through the July 2023 Offering and the non-brokered private placement. With the sale of Renaissance in the current quarter, the Company received further gross proceeds of approximately \$10.3 million (US\$7.5 million) and no longer has any commitments or contingencies related to the previously owned Mexican operations. The net proceeds from the July 2023 Offering are expected to be used as previously discussed in the Use of Proceeds and Liquidity sections of this MD&A, with funding from the sale of Renaissance to cover other working capital requirements and joint venture partnering efforts. The Company will require additional financing over and above available capital in order to meet its longer-term business objectives, including drilling additional wells, and there can be no assurances that such financing sources will be available as and when needed. This may include funds raised from potential joint venture partners, in addition to debt or equity financing.

### **OFF-BALANCE SHEET ARRANGEMENTS**

The Company does not currently have any off-balance sheet arrangements except the commitments and contingencies previously discussed in this MD&A.

# RELATED PARTY TRANSACTIONS

Parties are considered to be related if one party has the ability, directly or indirectly, to control the other party or exercise significant influence over the other party in making financial and operating decisions. Related parties may be individuals or corporate entities. A transaction is considered to be a related party transaction where there is a transfer of resources or obligations between related parties.

Transactions with related parties are summarized in the table below:

	Nine Months Ended			
	December 31, 2023	D	ecember 31, 2022	
Directors' fees (1)	\$ 174,196	\$	953,630	
Management salaries and benefits (1)	1,993,440		1,054,433	
Share-based payments	4,502,268		8,345,648	
	\$ 6,669,904	\$	10,353,711	

<sup>(1)</sup> Included in staff, consulting, and management

At December 31, 2023, a balance of \$191,216 was payable to related parties (March 31, 2023 - \$120,055).

The Company's related party transactions consisted of compensation payable to its directors and officers. Other than compensation in the form of salaries or directors' fees and share-based payments, there were no other material transactions with related parties. In the context of the market and other relevant factors, the Board approved the suspension of all Directors' fees from April 1 until July 31, 2023. On August 1, 2023, payment of fees for independent directors resumed at a reduced rate of \$2,000 per month.

### PROPOSED TRANSACTIONS

On September 22, 2022, the Company announced that it had entered into a definitive purchase and sale agreement with its partner, NAMCOR, to acquire half of its 10% carried participating interest in the approximate 6.3 million acres petroleum exploration license in the Kavango basin. The consideration for the 5% interest comprises of (a) 5,000,000 common shares of the Company having an aggregate value of \$31,750,000 with a deemed price per share of \$6.35 and (b) US\$2,000,000 in cash. As of the date of this MD&A, the transaction with NAMCOR has not yet been completed and discussions are ongoing.

As is typical of the energy industry, the Company is continually reviewing potential merger, acquisition, investment and joint venture transactions and opportunities that could enhance shareholder value.

#### CRITICAL ACCOUNTING ESTIMATES

The preparation of financial statements in accordance with IFRS requires management to make estimates. Critical accounting estimates are those estimates, which requires assumptions to be made about matters that are highly uncertain at the time the estimate is made and a different estimate could have been made in the current period or the estimate could change period-to-period. Estimates and judgements are continuously evaluated and are based on management's experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. However, actual outcomes can differ from these estimates. The key sources of estimation uncertainty that have a significant risk of causing material adjustment to the amounts recognized in the consolidated financial statements are described in Note 2 of the audited consolidated financial statements for the 15 months ended March 31, 2023.

### FINANCIAL INSTRUMENTS AND OTHER INSTRUMENTS

The Company's financial instruments consist of cash, restricted cash, trade receivables, other receivables, accounts payable and royalties payable. Unless otherwise noted, it is management's opinion that the Company is not exposed to significant interest rate, foreign currency or credit risks arising from these financial instruments. Since these items have short maturities, the fair values of these financial instruments are approximately equal to their carrying values, unless otherwise noted.

Fair value measurements are categorized into a fair value hierarchy based on the lowest level input that is significant to the fair value measurement:

- Level 1 inputs are determined by reference to unadjusted quoted prices in active markets for identical assets or liabilities.
- Level 2 inputs are determined based on inputs other than unadjusted quoted prices that are observable, either directly or indirectly.
- Level 3 inputs are not based on observable market data. The Company does not have any financial instruments classified as Level 3.

The type of risk exposure and the way in which such exposure is managed is provided as follows:

# CREDIT RISK

Credit risk is the risk that one party to a financial instrument will fail to discharge an obligation and cause the other party to incur a financial loss. The Company's primary exposure to credit risk is related to its trade receivables and cash and restricted cash deposits in financial institutions. The Company manages cash deposit risk by using major banks that are high credit quality financial institutions as determined by rating agencies.

### LIQUIDITY RISK

Liquidity risk is the risk that the Company will not be able to meet its financial obligations as they fall due. The Company has a planning and budgeting process in place to help determine the funds required to support the Company's normal operating requirements on an ongoing basis. The Company's sole source of funding has been the issuance of equity securities for cash, primarily through prospectus offerings, and the exercising of outstanding options and warrants. The Company's access to financing is always uncertain and additional funding will be required to meet its longer-term business objectives, including future drilling activities. This may include debt or equity financing in addition to funds raised from potential joint venture partners. There can be no assurance that such financing will be available in the amount required at any time or for any period or, if available, that it can be obtained on terms satisfactory to the Company.

#### FOREIGN EXCHANGE RISK

Foreign exchange risk is the risk that the fair values or future cash flows of a financial instrument will fluctuate because they are denominated in currencies that differ from the respective functional currency. The Company has a non-material direct exposure to foreign exchange risk arising from cash, trade receivables, other receivables, accounts payable and accrued liabilities and royalties payable measured in foreign currencies, principally the US dollar, Mexican Peso, Namibian Dollar and Botswana Pula. The Company has a policy of settling items denominated in foreign currencies at the spot rate in place at the time of settlement.

#### INTEREST RATE RISK

Interest rate risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Company's main exposure to interest rate risk relates to the interest charged on the royalties payable balance. Increases to the prevailing interest rates in Mexico will result in higher interest payable.

#### COMMODITY PRICE RISK

Oil and natural gas prices have been and are expected to remain volatile due to market uncertainties over the supply and demand of these commodities due to various factors including Organization of the Petroleum Exporting Countries ("OPEC") actions, the current state of world economies and ongoing credit and liquidity concerns. Volatile commodity prices have had and will continue to have a significant impact on the Company's ability to raise future capital to fund operations. Therefore, management regularly monitors natural resource commodity prices to determine the appropriate course of action to mitigate this risk.

### **OUTSTANDING SHARE DATA**

The following table outlines the maximum potential impact of share dilution upon full exercise of outstanding stock options and common share purchase warrants as at the date of this MD&A:

	Shares and
	Potential Shares
Common shares outstanding	210,837,984
Warrants (average exercise price \$3.61)	11,623,885
Compensation options (exercise price \$1.06)	619,104
Share options (average exercise price \$4.40)	19,508,226
	242,589,199

On March 1, 2022, the Company completed the February 2022 Offering. See "Overview, Overall Performance and Operations – Corporate Development & Financing" for further details.

During the nine months ended December 31, 2023, the Company issued 795,450 (2022 - 550,029) common shares pursuant to the exercise of 795,450 (2022 - 550,029) warrants for cash proceeds of \$741,974 (2022 - \$311,779) and nil (2022 - 3,375) compensation options for cash proceeds \$Nil (2022 - \$2,362).

During the nine months ended December 31, 2023, the Company issued 96,774 common shares pursuant to the exercise of 96,774 (2022 - 1,836,871) stock options for cash proceeds of \$30,000 (2022 - \$1,372,921).

On July 27, 2023, 1,200,000 options and 1,800,000 warrants granted in connection with the Renaissance Acquisition expired. Additionally, during the period ended, 1,095,000 options were forfeited or cancelled. Lastly, 631,733 additional warrants and 127,079 compensation options were forfeited or expired during the period.

On July 18, 2023, the Company completed the July 2023 Offering. See "Liquidity" for further details.

On August 3, 2023, the Company granted incentive stock options to certain directors, officers, employees, and consultants of the Company to acquire an aggregate of 4,905,000 common shares in the capital of the Company at an exercise price of \$1.40 per share for a period up to five years.

On September 1, 2023, the Company completed a non-brokered private placement with officers and directors of the Company. Pursuant to the non-brokered private placement, 1,071,500 units were sold at a price of \$1.12 per unit for gross proceeds of \$1,200,080. Each unit consists of one common share in the capital of the Company and one common share purchase warrant of the Company. Each warrant entitles the holder to acquire one common share at a price of \$1.40 for a period of 24 months from the closing of the offering.

### **CONTINGENCIES**

The nature of the Company's petroleum exploration business sometimes results in individuals, groups or regulatory bodies, including parties that are opposed to the Company's business, making allegations that could lead to future legal

proceedings that might ultimately be resolved in a way that could materially adversely impact the Company's financial position, stock price, cash flow and results of operations.

The Company and certain of its current and former officers and directors were named as defendants in three substantially identical purported class action lawsuits filed by shareholders of the Company in the United States District Court in Brooklyn, New York. The Company identified the first of these lawsuits in an October 28, 2021 news release. The first lawsuit was voluntarily dismissed by that plaintiff on November 9, 2021, and the other two were consolidated by the court, which appointed a lead plaintiff and lead counsel to represent the purported class members. On April 11, 2022, the lead plaintiff filed a consolidated amended complaint that alleges that the Company and the individual defendants made untrue statements of material fact or omitted to state material facts or engaged in acts that operated as a fraud upon the purchasers of the Company's stock in violation of Section 10(b) and Section 20(a) of the U.S. Securities Exchange Act of 1934, as amended, and Rule 10b-5, thereunder. The claims were alleged on behalf of a class of shareholders, except certain excluded shareholders, who purchased or otherwise acquired shares of the Company in the U.S. between February 28, 2019 and September 7, 2021. The lead plaintiff generally alleged that the defendants made misleading statements about the Company's oil exploration projects in Namibia and Botswana that rely in part on allegations by a short-seller of the Company's stock and free-lance writers for *National Geographic* magazine. The lead plaintiff claimed unspecified monetary damages. The Company disputed the allegations.

The Company was also named in a proposed class action filed by a shareholder of the Company in the Supreme Court of British Columbia under the Class Proceedings Act, RSBC 1996, c. 50. The claim was a proposed shareholder class action on behalf of all investors, except certain excluded investors, that purchased the Company's securities outside the U.S. between May 30, 2020 and September 7, 2021, and held all or some of those purchased securities after September 7, 2021. The claim generally alleged that ReconAfrica published core and non-core documents containing misrepresentations that were publicly corrected between June 24 and September 7, 2021. The plaintiff claimed damages against the Company in connection with the alleged misrepresentations and public corrections. The Company disputed the allegations.

On February 28, 2024, the Company disclosed that following a mediation with the plaintiffs in both the U.S. Action and the Canadian Action, the parties entered into a global settlement agreement to resolve both cases (the "Settlement"). The parties have filed a motion seeking preliminary court approval of the Settlement of the U.S. Action and expect a similar motion to be filed as to the Canadian Action shortly. If preliminary approval orders are granted by both courts, the Plaintiffs will send notice of the Settlement to potential class members. Subject to certain conditions set forth in the Settlement, the parties expect to seek final approval of the Settlement from both courts after the applicable notice periods. The Settlement will not be final unless both courts grant final approval. The Company cannot provide any assurance that the Settlement will obtain the necessary approvals and satisfy the conditions and requirements necessary for it to become final. None of the Defendants are admitting any liability, wrongdoing, or fault as part of the Settlement. The Settlement is subject to coverage by the Company's insurers and, if approved, will not have any direct financial impact on the Company.

During the period ended December 31, 2023, upon closing of the Renaissance sale, the associated commitments and contingencies relating to the operations of Renaissance are no longer applicable to the Company.

### **CHANGE IN YEAR-END**

On December 28, 2022, the Company changed its year-end from December 31 to March 31 to better facilitate the audit process. Therefore, the Company's prior financial year consists of a 15-month period ending March 31, 2023.

# CHANGE IN MANAGEMENT AND DIRECTORS

Following the retirement of the Company's former CEO, Scot Evans, ReconAfrica appointed Brian Reinsborough as President and Chief Executive Officer during the quarter. Further, Adam Rubin was appointed as General Counsel to the Company.

On August 29, 2023, Iman Hill was appointed as an independent director to the Board of Directors of ReconAfrica.

On February 21, 2024, Mark Gerlitz resigned from the Board of Directors of ReconAfrica. Joseph Davis has been appointed as Interim Audit Committee Chairman by the Board of Directors.

# RISK MANAGEMENT AND RISK FACTORS

The Company is a junior oil and gas company engaged in the identification, exploration and development of oil and gas assets via drilling and/or acquisition with a focus on the Kavango Basin. The Company is exposed to a number of risks, both financial and operational, through the pursuit of its strategic objectives. Actively managing these risks improves

the ability to effectively execute its business strategy. The risk factors set out below are not an exhaustive list and the reader is strongly encouraged to refer to the 'Risk Factors' section of the AIF available on the Company's profile on SEDAR+ at <a href="https://www.sedarplus.com">www.sedarplus.com</a>.

- risks related to the nature of the business of the Company;
- exploration and production risks inherent in the oil and natural gas industry;
- risks related to permits, licences, approvals and authorizations;
- ongoing capital requirements;
- weaknesses and volatility in the oil and gas industry;
- inflation & interest rates;
- negative operating cash flow;
- possible failure to realize anticipated benefits of acquisitions;
- commitments and contingencies;
- economic dependence;
- reliance on key individuals;
- marketability of crude oil and natural gas;
- project related risks;
- climate change;
- risks of foreign operations;
- risks of operating through foreign subsidiaries;
- risks related to fraud, bribery and corruption in Namibia, Botswana and Mexico;
- changes in government policy;
- royalty regimes;
- "resources" vs "reserves":
- estimates of resources;
- reserves estimates and reserve replacement risk;
- status and stage of development;
- availability of equipment and access restrictions;
- nature of reserves and additional funding requirements;
- third party credit risks;
- operating hazards and other uncertainties;
- competition;
- alternatives to and changing demand for petroleum products;
- global financial conditions;
- macro-economic risks;
- international conflicts;
- geo-political change;
- ongoing or future pandemics;
- sufficiency of insurance coverage;
- joint property ownership;
- joint venture risks;
- cyber attacks or terrorism;
- non-governmental organizations and eco-terrorism risks;
- infrastructure, energy and water supplies;
- disclosure controls and procedures;
- environmental regulations;
- market access constraints and oil and gas transportation risks;
- conflicts of interest;
- risks related to operating in African countries;
- tax regimes;
- foreign currency exchange risks;
- risks related to changes to national and local governmental laws and regulations;
- regulatory risks;
- management of growth;
- claims and legal proceedings;
- risks related to disclosure around Canada's extractive sector transparency measures act;

- any potential failure to comply with anti-bribery and anti-corruption laws;
- reputation risks;
- environmental, pollution, occupational health and safety risks;
- discretion regarding potential use of proceeds;
- volatility in the trading price of the Common Shares (as defined herein);
- liquidity of Common Shares;
- dilution and further sales of Common Shares; and
- dividends.

#### CAUTIONARY NOTE REGARDING FORWARD-LOOKING STATEMENTS

This MD&A contains "forward-looking statements" or "forward-looking information" within the meaning of applicable securities legislation in Canada, the United States and any other applicable jurisdiction (collectively, "forward-looking statements"). Forward-looking statements are provided as of the date of this MD&A and the Company does not intend, and does not assume any obligation, to update these forward-looking statements, except as required by applicable securities laws.

Forward-looking statements are often, but not always, identified by the use of words such as "anticipate", "believe", "could", "estimate", "expect", "forecast", "guidance", "intend", "may", "plan", "predict", "project", "should", "target", "will", or similar words suggesting future outcomes or language suggesting an outlook. These statements represent management's expectations or beliefs concerning, among other things, future operating results and various components thereof or the economic performance of the Company, future production and grades, the economic limit or viability of assets, projections for sales growth, estimated revenues, resources, targets for cost savings, general economic conditions, the construction cost of new projects, the timing and outcome of exploration projects and drilling programs, projected capital expenditures, transportation costs, the timing of new projects, the outcome of legal proceedings, general public perception of the Company, the integration of acquisitions, future debt levels, fiscal regimes, the outlook for the prices of hydrocarbons, the outlook for economic recovery and trends in the trading environment, statements about strategies, cost synergies, revenue benefits or integration costs and production capacity of the Company and the industry and countries in which the Company operates. The projections, estimates and beliefs contained in such forward-looking statements necessarily involve known and unknown risks and uncertainties that may cause actual performance and financial results in future periods to differ materially from any projections of future performance or results expressed or implied by such forward-looking statements. Operating conditions can have a significant effect on the timing of events. Accordingly, investors are cautioned that events or circumstances could cause results to differ materially from those predicted. Management of the Company believes the expectations reflected in those forward-looking statements are reasonable, but no assurance can be given that these expectations will prove to be correct and such forward-looking statements included in this MD&A should not be unduly relied upon.

In particular, this MD&A contains forward-looking statements pertaining to, among others, the following:

- the Company's business strategy, strength and focus;
- expectations regarding the ongoing exploration process for the newly identified Kavango sedimentary basin in Northeast Namibia and Northwest Botswana (the "Kavango Basin"), including the Company's 2022 stratigraphic test well drilling program and the next phase of the Company's 2-D seismic acquisition, processing and interpretation program;
- establishment of a working conventional petroleum system in the Kavango Basin;
- expectations regarding future expenditures to be incurred or spent on the Company's assets;
- expectations regarding the Company's interpretation of data and models relating to its assets;
- operating results and future performance of the Company;
- information in respect of, or relating to, risked and un-risked prospective resources, including third party assessments, including those contained in the June 2023 Report and the Form 51-101F1;
- the size, characteristics and features of the Company's oil and/or gas opportunities, future potential oil, natural gas and natural gas liquids, resources and the ability to commercially exploit them;
- the Company's proposed exploration, drilling and exploitation activities and timelines;
- expectations, given exploration success, regarding the future development of the Company's assets and the byproducts of such development;
- the potential returns for undiscovered oil and/or gas deposits in the Kavango Basin;
- ongoing activities by major industry competitors in Namibia and Botswana;
- the continuing competitiveness of the fiscal regimes in the jurisdictions in which the Company operates;

- the Company seeking potential partnering opportunities to assist in its exploration and development of hydrocarbons in the Kavango Basin;
- the Company's acquisition of half of the 10% carried participating interest in the Namibia Licence held by NAMCOR;
- projections of market prices, including market prices for oil and natural gas, and costs;
- supply and demand for oil and natural gas;
- expectations regarding the infrastructure and transportation facilities that will be available to the Company for the storage and shipment of any products it may produce;
- updates of the Company's ongoing relationships with the Namibian and Batswana governments and key ministries therein;
- expectations regarding the development of environmental laws and regulations, including as a result of the
  implementation of the Paris Agreement by various countries, the future costs to the Company associated with
  compliance with such laws and regulations and any potential changes to public perception following on going
  changes to climate laws; and
- expectations concerning any legal proceedings that the Company is a party to, including the class action lawsuits filed by shareholders of the Company in the United States District Court in Brooklyn, New York and the Supreme Court of British Columbia and the Company's intention to vigorously defend the lawsuits.

Statements relating to "reserves" and "resources" (including prospective resources, as such terms are defined in the Form 51-101F1) are deemed to be forward-looking statements, as they involve the implied assessment, based on certain estimates and assumptions that the reserves and resources described can be profitably produced in the future. See "Oil and Gas Information" in the AIF.

Forward-looking statements are based on the Company's current beliefs as well as assumptions made by, and information currently available to, the Company concerning future oil and natural gas production levels, future commodity prices, the ability to add oil and natural gas reserves through farm-in, acquisition and/or drilling at competitive prices, future exchange rates, the cost and availability of equipment and services in the field, the impact of increasing competition and the ability to obtain financing on acceptable terms.

Actual results could differ materially from those anticipated in these forward-looking statements as a result of the risk factors set forth below and discussed more extensively elsewhere in the AIF under the heading "Risk Factors":

- risks related to the nature of the business of the Company;
- exploration and production risks inherent in the oil and natural gas industry;
- risks related to permits, licences, approvals and authorizations;
- ongoing capital requirements;
- weaknesses and volatility in the oil and gas industry;
- inflation:
- interest rates;
- negative operating cash flow;
- possible failure to realize anticipated benefits of acquisitions;
- commitments and contingencies;
- economic dependence;
- reliance on key individuals;
- marketability of crude oil and natural gas;
- project related risks;
- climate change;
- risks of foreign operations;
- risks of operating through foreign subsidiaries;
- risks related to fraud, bribery and corruption in Namibia and Botswana;
- changes in government policy;
- royalty regimes;
- "resources" vs "reserves";
- estimates of resources;
- reserves estimates and reserve replacement risk;
- status and stage of development;
- availability of equipment and access restrictions;
- nature of reserves and additional funding requirements;

- third party credit risks;
- operating hazards and other uncertainties;
- competition;
- alternatives to and changing demand for petroleum products;
- global financial conditions;
- macro-economic risks;
- international conflicts;
- geo-political change;
- ongoing or future pandemics;
- sufficiency of insurance coverage;
- joint property ownership;
- joint venture risks;
- cyber attacks or terrorism;
- non-governmental organizations and eco-terrorism risks;
- infrastructure, energy and water supplies;
- disclosure controls and procedures;
- environmental regulations;
- market access constraints and oil and gas transportation risks;
- conflicts of interest;
- risks related to operating in African countries;
- tax regimes;
- foreign currency exchange risks;
- risks related to changes to national and local governmental laws and regulations;
- regulatory risks;
- management of growth;
- claims and legal proceedings;
- risks related to disclosure around Canada's extractive sector transparency measures act;
- any potential failure comply with anti-bribery and anti-corruption laws;
- reputation risks;
- environmental, pollution, occupational health and safety risks;
- discretion regarding potential use of proceeds;
- volatility in the trading price of the Company's common shares;
- liquidity of the Company's common shares;
- dilution and further sales of the Company's common shares; and
- dividends.

With respect to forward-looking statements contained in this MD&A, ReconAfrica has also made assumptions regarding, among other things, the willingness of operators to conduct operations on certain properties in foreign jurisdictions; the future oil and/or gas prices or cost of products sold; the ability to obtain required capital to finance exploration, development and operations; the ability to maintain sufficient funds to continue the operations of the Company; the timely receipt of any required regulatory approvals; the ability to obtain drilling success consistent with expectations; the ability of the Company to secure adequate product transportation; no material variations in the current tax and regulatory environments; and the ability to obtain equipment, services, supplies and personnel in a timely manner to carry out its activities. Forward-looking statements and other information contained herein concerning the oil and/or gas industry and ReconAfrica's general expectations concerning this industry are based on estimates prepared by management of ReconAfrica with help from NSAI and other third-party contractors using data from publicly available industry sources, as well as from reserve reports, market research and industry analysis and on assumptions based on data and knowledge of the industry. Although this data is generally indicative of relative market positions, market shares and performance characteristics, it is inherently imprecise. While ReconAfrica is not aware of any misstatements regarding any industry data presented herein, the industry involves risks and uncertainties and is subject to change based on various factors.

The above summary of major risks and assumptions related to forward-looking statements included or incorporated by reference in this MD&A has been provided for readers to gain a more complete perspective on the Company's future operations. However, readers should be cautioned that the above list of factors is not exhaustive and that this information may not be appropriate for other purposes. Forward-looking statements included in this MD&A are valid only as at the date hereof and the Company does not intend to update or revise these forward-looking

statements except as required by applicable securities laws. The forward-looking statements contained in this MD&A are expressly qualified by this cautionary note.