

## MANAGEMENT'S DISCUSSION AND ANALYSIS: SEPTEMBER 30, 2023

The following is management's discussion and analysis ("MD&A"), dated November 28, 2023, of Reconnaissance Energy Africa Ltd.'s ("ReconAfrica" or the "Company") operating and financial results for the three and six months ended September 30, 2023, as well as information and expectations concerning the Company's outlook based on currently available information.

This MD&A should be read in conjunction with the unaudited condensed consolidated financial statements for the three and six months ended September 30, 2023 and 2022 (the "Financial Statements") and the audited consolidated financial statements for the 15 months ended March 31, 2023 (the "Audited Financial Statements"), which are prepared in accordance with International Financial Reporting Standards ("IFRS") as issued by the International Accounting Standards Board. Additional information is available on the Company's profile on SEDAR+ at [www.sedarplus.com](http://www.sedarplus.com).

Unless otherwise noted, references to dollar amounts are in Canadian dollars. Throughout this MD&A we refer from time to time to "ReconAfrica", the "Company", "we", "us", "our" or "its". All these terms are used in respect of Reconnaissance Energy Africa Ltd. which is the reporting issuer in this document.

***We recommend that readers consult the Cautionary Note Regarding Forward-Looking Statements" at the end of this MD&A.***

### OVERVIEW

ReconAfrica is a Canadian-based junior oil and/or gas company currently engaged in the identification, exploration and development of oil and/or gas assets via drilling and/or acquisition with a focus on Namibia and Botswana. In all aspects of its operations, ReconAfrica is committed to minimal disturbances in line with international best standards and will implement environmental and social best practices in all of its project areas. The Company's common shares are listed and posted for trading on the TSX Venture Exchange (the "Exchange") under the symbol "RECO", on the OTCQX under the symbol "RECAF" and on the Frankfurt Stock Exchange under the symbol "OXD".

#### NAMIBIA AND BOTSWANA

Pursuant to the terms of a petroleum agreement among the Government of the Republic of Namibia, the National Petroleum Corporation of Namibia ("NAMCOR"), and Reconnaissance Energy Namibia Pty Ltd. ("ReconNamibia"), a wholly-owned subsidiary of ReconAfrica, dated January 26, 2015 and as adjusted on February 25, 2019 (the "Petroleum Agreement"), the Company holds a 90% interest in a petroleum exploration licence no. 0073 ("PEL 73") in respect of approximately 6.3 million acres (25,341.33 km<sup>2</sup>) of oil and/or gas exploration properties comprising Blocks 1719, 1720, 1721, 1819, 1820 and 1821 situated in the Kavango Basin of northeast Namibia (the "Namibia Licensed Property"), granted by the Government of the Republic of Namibia to ReconNamibia and NAMCOR pursuant to the Petroleum (Exploration and Production) Act, 1991 (Namibia) and governed by the Petroleum Agreement (the "Namibia Licence"). The Namibia Licence, which entitles ReconAfrica to apply for and receive, subject to Namibian government approval, a 25-year production licence upon successful discovery of an economically viable resource at the Namibia Licensed Property, and the Petroleum Agreement are ReconAfrica's main assets.

On June 9, 2020, the Company, through its wholly-owned subsidiary, Reconnaissance Energy Botswana (Pty) Ltd. ("ReconBotswana"), was granted a petroleum licence in northwestern Botswana (the "Botswana Licence") for approximately 2.45 million acres (9,921 km<sup>2</sup>) (later reduced to approximately 2.22 million acres or 8,900 km<sup>2</sup> by amendment dated December 24, 2020 and further reduced to approximately 1.88 million acres (7,592 km<sup>2</sup>) by amendment dated April 13, 2023) (the "Botswana Licensed Property"). The lands subject to the Botswana Licence are contiguous to the Namibia Licensed Property. Together, the Namibia Licensed Property and the Botswana Licensed Property provide ReconAfrica with control of the entire Kavango Basin as known to date, which is potentially one of the largest onshore undeveloped hydrocarbon basins in the world.

#### MEXICO

Through its wholly owned subsidiary, Renaissance Oil Corp. ("Renaissance") the Company operates the Mexican properties as described below.

#### **Amatitlán**

In February 2017, the Company's wholly owned subsidiary, Renaissance, partnered with Lukoil PJSC ("Lukoil") on the Integrated Exploration and Production Contract for the 243 km<sup>2</sup> (60,000 acres) Amatitlán block, near Poza Rica Veracruz, Mexico (the "Amatitlán Contract"). As at the date of this document, the balance of ownership in the Amatitlán

## ***Management's Discussion and Analysis (continued)***

Contract is 75% indirectly held by Lukoil, and 25% by the Company (through Renaissance). The Company, through Renaissance, has an option agreement to acquire a further 25% interest in the Amatitlán Contract from Lukoil. Should the option be exercised, the Company, through Renaissance, would hold a participating interest of 50% in the Amatitlán Contract. The option is exercisable during a sixty-day exclusivity period, commencing upon the migration of the Amatitlán Contract to an exploration and extraction contract.

### **Chiapas Blocks**

In December 2015, the Company was awarded three petroleum blocks in the Call 3 of Round 1 auction of 25 on-shore "Mature Field" petroleum blocks (the "Mature Field Auction") administered by the Comisión Nacional de Hidrocarburos (the "CNH") in Mexico. The Mature Field Auction was Mexico's first award of on-shore petroleum blocks in 78 years to independent companies. Renaissance executed the licence contracts for the awarded Mundo Nuevo, Topén and Malva blocks (together, the "Chiapas Blocks") on May 10, 2016. The Chiapas Blocks amount to approximately 74 km<sup>2</sup> (18,335 acres) of total surface area and are located in the state of Chiapas, Mexico.

### **Ponton Block**

On July 13, 2017, the Company was awarded its request for force majeure for the Pontón block, allowing for a temporary suspension of development operations to facilitate the remediation by the previous operator of certain areas of the Pontón block that incurred surface contamination from previous oil field activities. Under the terms of the licenses for all of Renaissance's operated blocks in Mexico, previous operators are responsible for the remediation of all pre-existing damages identified and documented by the Company. The Company is continuing to evaluate strategic alternatives for Pontón.

### **Sale of Renaissance**

On October 25, 2023, the Company entered into a share purchase agreement with a third-party for the sale of all issued and outstanding shares of Renaissance, a wholly owned subsidiary of the Company, for a deemed price of \$10.3 million (US\$7.5 million). Renaissance through its subsidiaries, owns all the Company's operations in Mexico. All inter-company loans, and any other inter-company loans between the Company and Renaissance and any of its subsidiaries, will be deemed to be satisfied in full and terminate upon closing without further recourse. In addition, under the agreement, the third-party will assume all debts and all present and future liabilities of Renaissance and its subsidiaries. The Company received acceptance on the sale of Renaissance from the Exchange on November 16, 2023.

Under the terms of a finder's fee agreement between the Company and two third parties (collectively the "Finders"), the Company is obligated to pay to the Finders the aggregate amount of \$270,400 (US\$200,000) upon closing of the transaction.

## **OVERALL PERFORMANCE AND OPERATIONS**

### **Namibia**

Subsequent to the quarter ended September 30, 2023, ReconAfrica and its joint venture partner NAMCOR were granted approval for the Second Renewal Exploration Period by the Ministry of Mines and Energy ("MME"). The Second Renewal Exploration Period covers the period from January 30, 2024 to January 29, 2026, relating to PEL 73. Under the terms of the Second Renewal Exploration Period the Company will acquire additional subsurface data including either; (i) 500 km of 2D seismic data, (ii) 1,200 km<sup>2</sup> of enhanced Full Tensor Gradiometry ("eFTG") data, or (iii) some combination of (i) or (ii) which is considered reasonable. Additionally, the Company will be required to design and drill a minimum of one exploration or stratigraphic test well. A minimum dollar commitment equivalent to the above items is also required.

### **SEISMIC OPERATIONS**

As previously reported, the Company has now conducted seismic operations in three phases (phase 1, phase 2 and the phase 2 extension) over three years, from 2021 to 2023. The operations have been conducted using low impact methods: small footprint sources, state of the art wireless receiver technologies, cloud computing, and sensitivity and awareness in all operational activities. A total of 2,767 kilometres of seismic have been acquired over these three years, comprising 497 kilometres in Phase 1, 761 kilometres in Phase 2 and 1,509 kilometres in Phase 2 Extension. All seismic data has now been processed.

Over the duration of the seismic operations, the Company, the seismic contractor (Polaris Natural Resources Ltd.), and its subcontractors employed over 630,000 man-hours and drove over two million kilometres without any significant health, safety, or environmental incidents; there were no lost time incidents in the two years of operations - Polaris first commenced work in Namibia in July 2021. Our two entities have worked hand-in-hand to achieve our exploration goals

## *Management's Discussion and Analysis (continued)*

in 2D seismic data acquisition and to impact the local communities positively through employment, acquisition of services and procurement of goods in the Kavango East and Kavango West regions.

The seismic data acquisition program has been completed, providing a good regional 2D seismic data set over the most prospective areas of PEL 73. The seismic contractor has demobilized, and with the completion of seismic operations, the Company head count in Namibia has been reduced. Overall operations in Namibia are sufficient to maintain basic readiness in anticipation of a resumption in drilling as soon as practicable.

As the Company has stated before, the first two phases identified a number of leads and considerably expanded the Company's portfolio of opportunities. The latest seismic program was designed to better define these leads, de-risk potential drilling targets, and add new leads. The program is also designed to confirm the lateral extension of the Karoo Rift Basin to the south-east, potentially to the edge of PEL 73, and to delineate a new play fairway identified in Phase 1, the Damara fold belt.

The completion of the seismic acquisition and subsequent re-processing has identified many prospective geological structures in both the Oil-Prone Rift basin play and the Damara fold belt. One of the expectations of the latest seismic acquisition, is to delineate prospective closures that are ready to drill for the upcoming multi-well drilling program, scheduled to commence in the first quarter of 2024.

### ENHANCED FULL TENSOR GRAVITY ("eFTG") SURVEY

ReconAfrica engaged a leading airborne geophysical survey provider, Metatek Group Limited, to conduct an eFTG survey over an area of 2,184 square kilometres (540,000 acres) over the Company's exploration licence in Northeastern Namibia. This program was subsequently extended by 2,814 km<sup>2</sup> (695,000 acres) in two contiguous areas, and the complete program is nearly 5,000 square kilometres. The data was acquired in April and May 2023.

The eFTG is an advanced three-component high resolution airborne gravity survey which specifically allows earth scientists to identify changes in sub-surface rock density with the goal of delineating hydrocarbon traps. Unlike traditional gravity instruments, which measures vertical responses, the eFTG (gravimetry) measures changes in the gravity response using multi-component airborne instruments. Simultaneously, high resolution magnetic and light detection and ranging ("LiDAR") data is also acquired, to correct and supplement the gravimetric data. When calibrated with existing 2D seismic data, the eFTG imaging can greatly enhance the geoscientists' ability to identify structures and extrapolate their geometries in three dimensions.

The processing and inversion of this data is completed and being integrated with the seismic data with evaluation of the Company's exploration inventory. It is expected that this information, combined with the 2D seismic and well data, will enhance the Company's ability to image and understand the sub-surface. It will make a significant contribution to building a risk weighted prospect portfolio and define the Company's future drilling campaign.

### DRILLING PROGRAM

The Company's initial drilling program, which commenced at the beginning of 2021, was designed to test organic rich source rocks, evidence of migrated hydrocarbons and conventional traps. ReconAfrica completed the first two wells of the initial three well drilling program in the third quarter of 2021. The third well was not drilled given that the first two wells achieved the stated purpose of the drilling program, the establishment of a working conventional petroleum system in the Kavango Basin. Upon completion of the first two wells, the rig was stacked temporarily while the initial phase of seismic acquisition began. This allowed the Company some time to go through the rig, make repairs and buy more equipment in preparation of the next drilling program which began in June 2022.

Well 1819/8-2 ("8-2"), located in the Kavango East region, 6.5 kilometres west of Kawe 6-2, began drilling on June 25, 2022 and finished at total depth on August 15, 2022. The well encountered intervals rich with gas (Methane) and hydrocarbon gas liquids ("HGLs"). Hydrocarbon gases were identified between 838m and 1,807m, and between 1,990m and 2,058m; although geologically a successful well, economic accumulations of hydrocarbons were not encountered.

The Vertical Seismic Profile ("VSP") for the 8-2 well, which is critical for carrying out an improved time to depth conversion of the seismic data, was completed in latter 2022 and integrated into the seismic interpretation. The apparent lack of closure and potential oil source-maturation issues at this location highlight the need for multiple seismic line confirmation and/or eFTG to support all new drilling decisions. ReconAfrica completed a 1,500 kilometre seismic program with another 2,000 kilometre of eFTG data acquisition this summer and has just finished the processing of all data. This new data has led to the discovery of an entire new play, the Damara Fold belt.

The Geology team is currently picking the next set of locations, with the anticipation of drilling at the end of first quarter of 2024.

## *Management's Discussion and Analysis (continued)*

### ENVIRONMENTAL CLEARANCE CERTIFICATE AND EXPLORATION LICENSE RENEWAL

Effective July 4, 2023, the Corporation received its Environmental Clearance Certificate (the "ECC") from the Namibian Environmental Commissioner, Ministry of Environment, Forestry and Tourism, covering PEL 73. The ECC authorizes the Corporation to commence the drilling of an additional 12 exploration and appraisal wells, to unrestricted depths, in the Kavango Basin, for a period of three years, expiring on July 4, 2026, and is subject to standard conditions for the phase of the project.

In October 2023, the Company and its joint venture partner NAMCOR were granted approval for the Second Renewal Exploration Period by the MME. The Second Renewal Exploration Period covers the period from January 30, 2024 to January 29, 2026, relating to PEL 73.

### EXPLORATION AND EVALUATION ASSETS

	<b>Botswana Property</b>	<b>Namibia Property</b>	<b>Total</b>
<b>Balance at December 31, 2021</b>	<b>76,291</b>	<b>54,311,910</b>	<b>54,388,201</b>
Additions	84,749	54,400,701	54,485,450
Effect of exchange rate changes	4,245	4,875,127	4,879,372
<b>Balance at March 31, 2023</b>	<b>165,285</b>	<b>113,587,738</b>	<b>113,753,023</b>
Additions	12,045	10,595,540	10,607,585
Effect of exchange rate changes	316	(39,871)	(39,555)
<b>Balance at September 30, 2023</b>	<b>177,646</b>	<b>124,143,407</b>	<b>124,321,053</b>

Additions of \$10.6 million to PEL 73 in Namibia consist primarily of seismic, eFTG and drilling activities previously discussed. For further details on these and other planned operations, please refer to the Use of Proceeds sections in this MD&A.

### ENVIRONMENT, SOCIAL AND GOVERNANCE ("ESG")

ReconAfrica's ESG approach to business is designed so that we conduct our business activities responsibly while working with communities, governments – local, regional, and national, traditional authorities and other key stakeholders. This includes complying with regulatory standards, policies and practices. Our ESG approach considers operational developments and feedback from a range of Namibian, Batswana, and international stakeholders and ESG experts.

ReconAfrica is committed to protecting the environment, avoiding environmentally sensitive areas, minimizing disturbances, and implementing best practices according to international standards. The Company has conducted comprehensive Environmental Impact Assessments ("EIAs") and Environmental Management Plans ("EMPs") for the stratigraphic wells, 2D seismic operations and exploration and appraisal wells, in addition to obtaining environmental clearance certificates for these operations.

ReconAfrica has committed \$10 million (N\$112 million) to ESG-focused initiatives including:

- **Community Outreach – Health and Wellness:** The Company has drilled and installed community water wells, a key area of focus for the \$10 million ESG commitment, in communities within Kavango East and Kavango West to allow community members safer access to potable water. ReconAfrica is working closely with local community members and the Namibian government to contribute to their Rural Water Management Plan to obtain the most effective results. While we work directly with the Ministry of Agriculture, Water and Land Reform ("MAWLR") who are responsible for placement and permitting of the water wells, we have handed over 36 community water wells complete with solar powered installations to MAWLR and the communities. These community water wells impact over 10,000 community members from the Kavango East and Kavango West regions.

The Company responded to calls for assistance from the Government of Namibia with its commitment of a N\$15 million contribution to the country's COVID-19 vaccine rollout campaign, supporting various aspects tied to the COVID-19 virus and its associated health risks in Namibia to make it an overall Health and Wellness targeted effort. The Ministry of Health and Social Services authorities implemented our vaccine roll-out program in both Kavango East and Kavango West, focused on hard-to-reach communities. The medical equipment including oxygen and breathing-related equipment for medical facilities for the populations of Kavango East and Kavango West have been handed over.

- **Community Outreach – Education Sponsorship and Assistance:** Ten science, technology, engineering, art, and mathematics ("STEAM") scholarships for new graduates from Kavango East and Kavango West have been

## *Management's Discussion and Analysis (continued)*

granted by the Company. ReconAfrica also provided emergency funding for Namibian students who were impacted by the war in Ukraine and stranded because of the conflict. The Company, in cooperation with the Ministry of Gender Equality, Poverty Eradication and Social Welfare is funding seven nursing students from the San communities (Indigenous) in Kavango East and Kavango West regions. ReconAfrica also collaborated with the Namibia University of Science and Technology for an initiative to educate interested stakeholders in Namibia on the oil and gas sector. These initiatives are all ongoing.

- **Community Outreach – Other Community Initiatives:** ReconAfrica provides school materials and sports equipment to numerous schools within the operations area. The Company has funded a variety of projects including Project Never Walk Alone, whose primary purpose is to eradicate bare footedness in Namibia by raising funds to ensure that Namibian children and those in need do not go barefoot, a nationwide drive, and We Race Together, which assists with social initiatives nationally. ReconAfrica also provided funding for the Rundu Trade Fair, Nkurenkuru Expo, Kavango West and Kavango East Governor's Cups, regional sporting events, Nkurenkuru Event for the elderly and vulnerable peoples, Swakopmund International Expo, and Namibia 4<sup>th</sup> Industrial Revolution Conference.

The Company continues to advance on several of its ESG targets including:

- **Operational Performance:** The Company completed an on-the-ground agricultural demonstration project to review the impacts on the Company's water-based muds with soils and product testing analysis. This was conducted with third-party accredited laboratories analysis and included an assessment by an international agricultural and foods science expert. The findings demonstrated that there were safe and positive agricultural enhancements.
- **Biodiversity – Wildlife Monitoring:** Supporting Ministry of Environment, Forestry and Tourism ("MEFT") with their wildlife monitoring with collaring initiatives on elephants, crocodiles and other important and valued wildlife in the Namibian National Parks and their surrounding areas. Further wildlife monitoring with MEFT and Reconnaissance Energy Namibia representatives, including wild game counts outside of our lease area and other conservancies is taking place as part of our mutual data gathering exercises. The Company has worked with MEFT and the Ministry of Fisheries and Marine Resources ("MFMR") to curb the Human-Wildlife Conflict for communities near the Protected Areas and those close to the Kavango River. These efforts are ongoing, and the Ministries are sharing monitoring data with the Company on the joint monitoring efforts.
- **Water and Air Quality:** Our water management plan, including water sampling and data gathering continues to provide the Namibian government with pertinent information. This includes groundwater and other water data management analysis and is completed by a third-party expert based in Namibia. Information from this analysis is also included in our environmental impact assessment reports. The company also completes extensive water quality testing demonstrating that where ReconAfrica has drilled community water wells, water quality has heightened. Access to better water quality helps with the community members' health and well-being.
- **Reforestation:** Through engagement with forestry and tree experts from MEFT and other conservancy and community forest representatives, the types of local and indigenous trees for the MEFT/ReconAfrica reforestation project have been determined.
- **Governance:** ReconAfrica rolled out corporate governance training programs for in-country employees and contractors which creates a structure and culture that fosters and commits to responsible and ethical behaviour throughout the company.

The Company works with local, regional, and national business suppliers and service providers in a broad range of sectors, including water well drilling; construction; logistics and transport; telecom; camp management; training; medical services and supplies; human resources and contracting; engineering and project management; and environmental services. Emphasis is placed on local and national hiring in addition to providing training in key technical areas associated with the Company's operations. To date, ReconAfrica has hired and/or contracted over 1,300 Namibians residents.

ReconAfrica is working with Namibian educational institutions to enhance training programs directly related to the environment and to drilling and seismic activities. This includes a strong commitment to gender diversity through the continued increase in the number of women hired locally. Through the skills transfer initiative, Namibian residents are receiving basic training in a wide range of practical disciplines. Further training programs have completed for the MME and NAMCOR professional staff and University of Namibia MSc Petroleum Geology students. In collaboration with the Namibia University of Science and Technology, ReconAfrica is supporting an initiative to provide an oil-and-gas educational option for Namibian students.

*Management's Discussion and Analysis (continued)*

In Botswana we are at an early stage and in the process of completing desktop studies. The Botswana Licenced Property excludes National Parks, the Tsodilo Hills, RAMSAR area, and the Okavango Delta. The Company also self-imposes additional buffer zones to avoid environmentally sensitive areas.

PRODUCTION FROM THE CHIAPAS BLOCKS

The Company produces crude oil and natural gas from one well at each of the Mundo Nuevo and Malva blocks. Below is a summary of the Company's production and net revenue figures for the three and six months ended September 30, 2023 and 2022:

<b>Average Production by Product</b>	<b>Three Months Ended September 30, 2023</b>	<b>Three Months Ended September 30, 2022</b>	<b>Six Months Ended September 30, 2023</b>	<b>Six Months Ended September 30, 2022</b>
Crude oil (Bbl/d)	185	294	235	301
Natural gas (Mcf/d)	3,836	4,763	4,148	4,926
Total (Boe/d)	825	1,088	926	1,122

<b>Revenue From Product Sales</b>	<b>Three Months Ended September 30, 2023</b>	<b>Three Months Ended September 30, 2022</b>	<b>Six Months Ended September 30, 2023</b>	<b>Six Months Ended September 30, 2022</b>
Crude oil	\$ 1,718,198	\$ 3,673,342	\$ 3,977,087	\$ 6,948,181
Natural gas	1,952,742	4,063,787	3,863,822	8,818,110
Prior period adjustments	(18,919)	-	16,940	-
Total	\$ 3,652,021	\$ 7,737,129	\$ 7,857,849	\$ 15,766,291

<b>Average Prices</b>	<b>Three Months Ended September 30, 2023</b>	<b>Three Months Ended September 30, 2022</b>	<b>Six Months Ended September 30, 2023</b>	<b>Six Months Ended September 30, 2022</b>
Crude oil (\$/bbl)	100.76	135.66	92.49	126.13
Natural gas (\$/mcf)	5.53	9.27	5.09	9.78

<b>Royalties</b>	<b>Three Months Ended September 30, 2023</b>	<b>Three Months Ended September 30, 2022</b>	<b>Six Months Ended September 30, 2023</b>	<b>Six Months Ended September 30, 2022</b>
Charge for the period	\$ 3,132,851	\$ 6,224,507	\$ 6,516,517	\$ 12,566,539
Percentage of revenue	85.8%	80.4%	82.9%	79.7%
Per Boe	\$ 41.29	\$ 62.18	\$ 38.44	\$ 61.20

<b>Production Costs</b>	<b>Three Months Ended September 30, 2023</b>	<b>Three Months Ended September 30, 2022</b>	<b>Six Months Ended September 30, 2023</b>	<b>Six Months Ended September 30, 2022</b>
Charge for the period	\$ 401,377	\$ 410,281	\$ 671,826	\$ 694,843
Percentage of revenue	11.0%	5.3%	8.5%	4.4%
Per Boe	\$ 5.29	\$ 4.10	\$ 3.96	\$ 3.38

During the quarter ended June 30, 2023, the Malva producing well entered force Majeure, at the request of Pemex, due to repairs they are conducting to their main tank responsible for the oil/water separation process. It is expected that the tank will be unavailable until the end of December 2023, at which time operations at Malva are expected to resume.

**Management's Discussion and Analysis (continued)**

**USE OF PROCEEDS RECONCILIATION – FEBRUARY 2022 OFFERING**

On March 1, 2022, the Company completed a bought deal financing (the “February 2022 Offering”) of 7,475,000 units of the Company at a price of \$6.35 per unit for gross proceeds of \$47,466,250. Each such unit consisted of one common share in the capital of the Company and one common share purchase warrant of the Company. Each such warrant entitled the holder to acquire one common share at a price of \$9.00 until October 31, 2022. The term of such warrants was extended by five months to March 31, 2023, at which point they expired unexercised.

The following table provides a comparison of the Company’s use of proceeds disclosure as set out in the Company’s final short form prospectus dated February 24, 2022, for the February 2022 Offering, to the actual use of proceeds as at September 30, 2023:

<b>February 2022 Offering - Use of Proceeds</b>	<b>Approximate Amount (\$)</b>	<b>Actual (\$) <sup>(3)</sup></b>
<b>Well 1</b>		
Road and location	381,540	1,047,676
Drilling single test well (45 days / 12,000 feet <sup>(1)</sup> )	9,360,448	3,396,015
<b>Well 2</b>		
Road and location	1,653,340	1,431,625
Drilling single test well (45 days / 12,000 feet <sup>(1)</sup> )	9,360,448	1,934,021
<b>Well 3</b>		
Road and location	826,670	-
Drilling single test well (45 days / 12,000 feet <sup>(1)</sup> )	9,360,448	-
<b>Surface Geochemistry</b>	50,872	-
<b>Integrated Subsurface Interpretation Project</b>	210,000	308,293
<b>Seismic Acquisition and Processing</b>		
Mobilization and program designs	959,119	318,326
Acquisition of 2D seismic data	2,891,526	10,089,903
Processing of 2D seismic data	335,755	842,615
Vertical seismic profile processing	500,000	592,162
Enhanced full tensor gravity survey ("eFTG") <sup>(2)</sup>	-	1,988,933
<b>Contingency for COVID-19 related costs</b>	1,600,000	1,627,859
<b>Maintenance of infrastructure and current well sites</b>	-	7,808,086
<b>Working capital for affiliates (in country)</b>	908,334	7,012,986
<b>Total:</b>	<b>38,398,500</b>	<b>38,398,500</b>

(1) Represents the depth permitted by the Company. Actual drill depth may vary for each well drilled.

(2) Potential cost approx. US\$1mil. Conducted to complement Phase 2 extension.

(3) Actual costs inclusive of standby charges.

Costs included for Well 1 above relate to preparatory work including access roads, as well as the cost of prepaid supplies and materials which may be reallocated to the cost of a potential future well should this location not be drilled. Similarly, well 2 in the table above relates to costs incurred at the 5-1 location including the building of an access road and drilling pad, in addition to prepaid supplies and materials. Future drilling is pending the results from seismic and eFTG studies as previously discussed. Costs for materials and supplies purchased in advance that are currently allocated to Well 1 may be reallocated to another well location. Due to supply chain issues and resulting shipping challenges, materials and supplies are often purchased in larger quantities for intended future use at multiple locations.

Importantly, the results of the Phase 2 seismic acquisition have led to the identification of a new hydrocarbon province in PEL 73, the Damara fold belt, which has a working hydrocarbon system proven in the initial three stratigraphic test wells. It also recognized that the original exploration target, the Karoo rift was present but had additional complexity requiring further clarity. Using this information, the Company redirected its focus to acquiring additional seismic data and conducting eFTG surveys prior to a resumption of drilling.

The net proceeds of the February 2022 Offering originally contemplated a further 600 kilometres of 2D seismic data. The need to acquire an additional 1500km to delineate the Damara fold belt and an identified extension of the Karoo

## *Management's Discussion and Analysis (continued)*

Rift to the southeast, as well as provide prospect de-risking, resulted in seismic costs significantly above those originally contemplated in this offering and required the reallocation of funds from drilling operations. This added cost results from the need for additional data coverage with the actual cost per kilometre unchanged. Management conducted an eFTG survey of 2,184km<sup>2</sup> to complement the seismic Phase 2 extension, with a second phase of eFTG of 2,814km<sup>2</sup> acquired the quarter ended June 30, 2023. The total eFTG survey area is ~5,000km<sup>2</sup>. This additional survey extends contiguously to phase one in the Kavango Rift Basin to the south-east and the Damara Fold Belt to the south and south-west. Both phases of eFTG were estimated to cost approximately US\$2.0 million (\$2.7 million) and were not originally contemplated in the use of proceeds for the February 2022 Offering, thus requiring a further reallocation of funds from the February 2022 Offering.

The operations discussed in the preceding paragraphs have impacted the Company's ability to drill the three wells originally contemplated in the February 2022 Offering. The February 2022 Offering funded the completion of the Phase 2 extension, the two eFTG surveys, the maintenance of current infrastructure and existing well sites for potential future use or abandonment, and working capital in Namibia.

The COVID-19 pandemic and resulting supply chain disruptions and travel bans significantly contributed to cost overruns. These impacts were magnified by the need to source drilling tools, parts and equipment primarily from the United States, making the Company dependent on international shipping which was severely impacted by the pandemic. This resulted in significant non-productive time and increased transportation costs estimated at \$1,627,859.

Working capital for affiliates (in country) includes general and administrative costs in Namibia. Increases in staffing and related costs, timelines, in addition to community services and initiatives have resulted in a higher need of funding for these areas compared to amounts originally considered in the February 24, 2022, prospectus.

### USE OF PROCEEDS RECONCILIATION – JULY 2023 OFFERING

On July 18, 2023, the Company completed an overnight marketed offering of units of the Company ("the July 2023 Offering"). Pursuant to the offering, 6,795,454 units were sold at \$1.10 per unit for gross proceeds of \$7,475,000. Each unit consists of one common share in the capital of the Company and one common share purchase warrant of the Company. Each warrant entitles the holder to acquire one common share at a price of \$1.35 until July 18, 2025.

The following table provides a comparison of the Company's use of proceeds disclosure as set out in the Company's final short form prospectus dated July 12, 2023, for the July 2023 Offering, to the actual use of proceeds as at September 30, 2023:

<b>July 2023 Offering - Use of Proceeds</b>	<b>Approximate Amount (\$)</b>	<b>Actual (\$)</b>
Site preparation	2,500,000	-
Wellsite and rig maintenance	1,500,000	819,381
Geologic exploration projects	150,000	139,472
Integrated Subsurface Interpretation Project	150,000	207,989
Geophysical processing	200,000	562,307
Site environmental and reclamation	400,000	-
Working capital for affiliates (in country)	745,000	886,549
<b>Total:</b>	<b>5,645,000</b>	<b>2,615,698</b>

During the quarter, the Company reassessed the PEL 73 exploration data to further understand the prospectivity of the area. A new team of geoscientists was brought in to assist in the analysis. This led to increased costs in geophysical and geologic activities as detailed in the table above. Management has now selected one location in each of the Rift Basin and the Damara Fold Belt as the first two wells to be drilled in 2024. Site preparation is expected to begin in December. Additional costs were incurred to develop the Company's industry wide joint venture package and initial preparation for the multi-well drilling program expected to commence in 2024. Funds raised from the sale of Renaissance will further assist ReconAfrica in meeting the above use of proceeds objectives and other working capital commitments.

The Company anticipates that negative operating cash flows will continue as long as it remains in an exploration and development stage. In addition to uses of net proceeds as described herein, to the extent that the Company has negative operating cash flow in future periods, the Company may need to use some of the net proceeds from future offerings to fund such negative operating cash flow.

However, given the Company is in the exploration phase, there may be circumstances where, for sound business reasons, a reallocation of funds may be deemed prudent or necessary. The actual amount that the Company spends in connection



## Management's Discussion and Analysis (continued)

with each of the intended uses of proceeds may vary significantly from the amounts specified above and will depend on a number of factors. Until applied, the net proceeds will be held as cash balances in the Company's bank account or invested in certificates of deposit and other instruments issued by banks or obligations of or guaranteed by the Government of Canada or any province thereof.

### SUMMARY OF QUARTERLY RESULTS

	Three Months Ended							
	Sep-23	Jun-23	Mar-23	Dec-22	Sep-22	Jun-22	Mar-22	Dec-21
	\$	\$	\$	\$	\$	\$	\$	\$
Revenue - discontinued operations	3,652,021	4,205,828	4,890,275	5,515,527	7,737,129	8,029,162	6,465,125	6,558,724
Loss from continued operations	(7,679,832)	(5,858,311)	(11,701,930)	(8,387,490)	(5,017,247)	(11,623,426)	(7,943,089)	(10,241,312)
Loss per share - continued operations	(0.04)	(0.03)	(0.06)	(0.04)	(0.02)	(0.06)	(0.04)	(0.05)
Loss for the period	(17,519,658)	(13,846,565)	(20,406,148)	(14,624,402)	(12,931,859)	(14,323,430)	(10,662,302)	(11,972,974)
Loss per share	(0.08)	(0.07)	(0.10)	(0.07)	(0.06)	(0.07)	(0.06)	(0.06)

Revenue of \$3,652,021 was earned during the three months ended September 30, 2023, compared with \$7,737,129 for the three months ended September 30, 2022. Revenue was lower in the current quarter due to reduced production from the repair work at the Malva well and lower average oil and natural gas prices as compared to the comparable quarter in 2022. Loss from continuing operations was \$7,679,832 for the three months ended September 30, 2023, compared with \$5,017,247 for the three months ended September 30, 2022. The changes in loss from continuing operations are highlighted in following sections.

#### ASSETS HELD FOR SALE AND DISCONTINUED OPERATIONS

On October 25, 2023, the Company entered into a share purchase agreement with a third-party for the sale of all issued and outstanding shares of Renaissance, a wholly owned subsidiary of the Company, for a deemed price of \$10.3 million (US\$7.5 million). Renaissance through its subsidiaries, owns all of the Company's operations in Mexico. The Company received acceptance on the sale of Renaissance by the TSX Venture Exchange on November 16, 2023. Gross proceeds of approximately \$10.3 million were added to the Company's treasury on closing of the transaction. In addition, under the agreement, the third-party will assume all debts and all present and future liabilities of Renaissance and its subsidiaries. Under the terms of a finder's fee agreement between the Company and two third parties (collectively the "Finders"), the Company is obligated to pay to the Finders the aggregate amount of \$270,400 (US\$200,000) upon closing of the transaction.

The Company classifies assets, or disposal groups, as held for sale when it expects to recover their carrying amounts primarily through sale rather than through continuing use. To meet criteria to be held for sale, the sale must be highly probable, and the assets or disposal groups must be available for immediate sale in the present condition. As the sale of Renaissance was likely at the end of the quarter, it was deemed necessary to reclassify Renaissance and its subsidiaries, particularly the Mexico operations, as assets held for sale and discontinued operations.

The major classes of assets and liabilities of Renaissance classified as held for sale at September 30, 2023 are as follows:

	September 30, 2023
Cash	15,628,802
Restricted cash	21,162,284
Trade receivables	12,537,903
Other receivables	393,355
Prepaid expenses	562,466
Property, plant and equipment	17,671
<b>Assets held for sale</b>	<b>\$ 50,302,481</b>
Accounts payable and accrued liabilities	3,446,044
Royalties payable	113,736,625
Decommissioning liabilities	1,084,172
<b>Liabilities associated with assets held for sale</b>	<b>\$ 118,266,841</b>

*Management's Discussion and Analysis (continued)*

The revenues and expenses relating to the reclassification of Renaissance as held for sale operations were shown as a single line item in the Statement of Loss and Comprehensive Loss are as follows:

	<b>Three Months Ended September 30, 2023</b>	Three Months Ended September 30, 2022	<b>Six Months Ended September 30, 2023</b>	Six Months Ended September 30, 2022
<b>INCOME</b>				
Revenue	\$ 3,652,021	\$ 7,737,129	\$ 7,857,849	\$ 15,766,291
Royalties	(3,132,851)	(6,224,507)	(6,516,517)	(12,566,539)
	<b>519,170</b>	1,512,622	<b>1,341,332</b>	3,199,752
<b>EXPENSES</b>				
Production costs	401,377	410,281	671,826	694,843
Resource property costs	48,734	679,431	225,608	868,665
General and administration	2,288,354	3,762,431	2,956,023	4,032,862
Depreciation	1,062	1,073	2,290	15,547
Accretion	19,040	14,881	38,100	25,502
	<b>2,758,567</b>	4,868,097	<b>3,893,847</b>	5,637,419
<b>Other Items</b>				
Other income	(546,840)	(32,682)	(999,703)	(73,312)
Finance expense	8,346,313	4,259,828	16,411,782	7,800,424
Exchange (gain) loss	(199,044)	331,991	(136,514)	449,837
	<b>7,600,429</b>	4,559,137	<b>15,275,565</b>	8,176,949
<b>Loss from discontinued operations</b>	<b>\$ 9,839,826</b>	\$ 7,914,612	<b>\$ 17,828,080</b>	\$ 10,614,616

The breakdown of cash flows from discontinued operations is as follows:

	<b>Six Months Ended September 30, 2023</b>	Six Months Ended September 30, 2022
Net cash used in operating activities	(4,356,168)	7,421,282
Net cash used in investing activities	(4,014,571)	-
<b>Change in cash during the period</b>	<b>(8,370,739)</b>	7,421,282

The following discussion provides a review of the continuing operations of ReconAfrica, not inclusive of the held for sale assets and liabilities as detailed in the preceding section.

	<b>Three Months Ended</b>		<b>Six Months Ended</b>	
	September 30, 2023	September 30, 2022	September 30, 2023	September 30, 2022
Resource property costs	217,479	543,696	273,916	1,174,134
General and administration	4,134,579	5,361,546	8,370,034	10,796,709
Share-based payments	3,277,592	4,336,031	5,014,534	11,665,244
Exchange (gain) loss	60,724	(4,838,269)	(88,052)	(6,609,657)
	<b>\$ 7,690,374</b>	<b>\$ 5,403,004</b>	<b>\$ 13,570,432</b>	<b>\$ 17,026,430</b>

Resource property costs primarily consists of exploration and community services that are not being capitalized in exploration and evaluation assets. They are lower in the current quarter and six-month period due to a reduction in community initiatives as the Company shifted its focus to the completion of seismic and eFTG analysis as it prepares for its next multi-well drilling program. General and administrative costs are detailed below. Share-based payments are non-cash costs in nature, and they are driven by grant date and vesting schedules. Lastly, the exchange gain or loss was adjusted in the current year due to a reclass of certain translation amounts to other comprehensive income.

## Management's Discussion and Analysis (continued)

### GENERAL AND ADMINISTRATION ("G&A")

	Three Months Ended		Six Months Ended	
	September 30, 2023	September 30, 2022	September 30, 2023	September 30, 2022
Staff, consulting, and management	\$ 2,087,191	\$ 1,575,569	\$ 3,928,397	\$ 4,092,935
Marketing and stakeholder relations	254,058	573,459	483,941	832,714
Corporate development	48,512	776,111	113,620	1,423,859
Office and general	536,908	308,220	829,503	749,774
Transportation and accommodation	142,099	357,239	290,267	847,947
Insurance	348,725	467,965	934,578	804,419
Professional fees	717,086	1,302,983	1,789,728	2,045,061
	<b>\$ 4,134,579</b>	<b>\$ 5,361,546</b>	<b>\$ 8,370,034</b>	<b>\$ 10,796,709</b>

G&A figures in the current quarter and six-month period decreased from the 2022 comparable period, mainly due to lower professional fees and corporate development costs in 2023. This reduction was partially offset by an increase in staff, consulting and management costs resulting from management changes and associated service fees, in addition to an increase in office and general due to regulatory costs in relation with Canadian securities exchange requirements.

### LIQUIDITY

The Company's working capital consists of the following:

	September 30, 2023	March 31, 2023
Cash	\$ 1,131,375	\$ 38,814,806
Restricted cash	-	17,147,713
Trade receivables	-	7,587,176
Other receivables and prepaids	7,595,876	6,021,970
Accounts payable	(3,585,579)	(7,807,604)
Royalties payable	-	(94,948,453)
Current portion of decommissioning liabilities	(729,742)	(730,443)
	<b>\$ 4,411,930</b>	<b>\$ (33,914,835)</b>

As at September 30, 2023, the Company had a working capital surplus of \$4,411,930, compared to a working capital deficit of \$33,914,835 as at March 31, 2023. The increase in the Company's working capital is due primarily to the reclassification of Renaissance's assets and liabilities to assets and liabilities held for sale.

During the quarter, the Company completed the July 2023 Offering of 6,795,454 units of the Company at a price of \$1.10 per unit for gross proceeds of \$7,475,000. Each such unit consisted of one common share in the capital of the Company and one common share purchase warrant of the Company. Each such warrant entitles the holder to acquire one common share at a price of \$1.35 until July 18, 2025.

During the quarter the Company also completed a non-brokered private placement with officers and directors of the Company at a price of \$1.12 per unit for gross proceeds of \$1,200,080. Each unit consists of one common share in the capital of the Company and one common share purchase warrant of the Company. Each warrant entitles the holder to acquire one common share at a price of \$1.40 for a period of 24 months from the closing of the private placement.

Net proceeds from the July 2023 Offering are expected to be used for site preparation of a future drilling location, wellsite and rig maintenance, in addition to other geologic and subsurface projects, geophysical processing and some working capital. The Company will require additional financing over and above the July 2023 Offering in order to meet its longer-term business objectives and there can be no assurances that such financing sources will be available as and when needed. This may include debt or equity financing in addition to funds raised from potential joint venture partners.

On October 25, 2023, the Company entered into a share purchase agreement with a third-party for the sale of all issued and outstanding shares of Renaissance, a wholly owned subsidiary of the Company, for a deemed price of \$10.3 million (US\$7.5 million). Renaissance through its subsidiaries, owns all of the Company's operations in Mexico. The Company received acceptance on the sale of Renaissance by the TSX Venture Exchange on November 16, 2023.

Historically, capital requirements have been primarily funded through the sale of equity securities. Factors that could affect the availability of financing include the state of international debt and equity markets, and investor perceptions and expectations of the global oil and gas market. There can be no assurance that such financing will be available in the amount required at any time or for any period or, if available, that it can be obtained on terms satisfactory to the

## *Management's Discussion and Analysis (continued)*

Company. Based on the amount of funding raised, the Company's planned exploration or other work programs may be postponed, or otherwise revised, as necessary. See "Risk Management and Risk Factors" in this MD&A.

### DECOMMISSIONING LIABILITIES

The Company has estimated the present value of decommissioning liabilities at \$1.5 million on its assets in Namibia. Of this amount approximately \$0.7 million is expected to be spent over the next 12 months in Namibia. A further \$0.8 million is estimated to be incurred within 2-3 years with the balance thereafter.

## **CAPITAL RESOURCES**

### NAMIBIA AND BOTSWANA

The Company has commitments related to its petroleum exploration licence in Northeast Namibia. In October 2023, ReconAfrica, and its joint venture partner NAMCOR, were granted approval for the Second Renewal Exploration Period by the MME. The Second Renewal Exploration Period covers the period from January 30, 2024 to January 29, 2026, relating to PEL 73. Under the terms of the Second Renewal Exploration Period the Company will acquire additional subsurface data including either; (i) 500 km of 2D seismic data, (ii) 1,200 km<sup>2</sup> of eFTG data, or (iii) some combination of (i) or (ii) which is considered reasonable. Additionally, the Company will be required to design and drill a minimum of one exploration or stratigraphic test well. A minimum dollar commitment equivalent to the above items is also required.

Pursuant to the terms of the Botswana Licence, ReconAfrica is committed to a minimum work program of BWP5,000,000 (approximately \$500,000) over the first 4-year exploration period from June 1, 2020.

### FUNDING OF CAPITAL COMMITMENTS

As previously discussed, ReconAfrica successfully raised funds through the February 2022 Offering, the July 2023 Offering and the non-brokered private placement. With the sale of Renaissance subsequent to the quarter ended September 30, 2023, the Company received further gross proceeds of \$10.3 million (US\$7.5 million) and no longer has any commitments or contingencies related to the previously owned Mexican operations. The net proceeds from the February 2022 Offering and the July 2023 Offering are expected to be used as previously discussed in the Use of Proceeds and Liquidity sections of this MD&A, with funding from the sale of Renaissance to cover other working capital requirements and joint venture partnering efforts. The Company will require additional financing over and above available capital in order to meet its longer-term business objectives, including drilling additional wells, and there can be no assurances that such financing sources will be available as and when needed. This may include funds raised from potential joint venture partners, in addition to debt or equity financing.

## **OFF-BALANCE SHEET ARRANGEMENTS**

The Company does not currently have any off-balance sheet arrangements except the commitments and contingencies previously discussed in this MD&A.

## **RELATED PARTY TRANSACTIONS**

Parties are considered to be related if one party has the ability, directly or indirectly, to control the other party or exercise significant influence over the other party in making financial and operating decisions. Related parties may be individuals or corporate entities. A transaction is considered to be a related party transaction where there is a transfer of resources or obligations between related parties.

Transactions with related parties are summarized in the table below:

	<b>Six Months Ended</b>	
	<b>September 30, 2023</b>	<b>September 30, 2022</b>
Directors' fees <sup>(1)</sup>	\$ 64,728	\$ 759,721
Management salaries and benefits <sup>(1)</sup>	1,078,935	638,441
Share-based payments	3,376,890	6,338,190
	<b>\$ 4,520,553</b>	<b>\$ 7,736,352</b>

<sup>(1)</sup> Included in staff, consulting, and management

The Company's related party transactions consisted of compensation payable to its directors and officers. Other than compensation in the form of salaries or directors' fees and share-based payments, there were no other material transactions with related parties. In the context of the market and other relevant factors, the Board approved the

## *Management's Discussion and Analysis (continued)*

suspension of all Directors' fees from April 1 until July 31, 2023. On August 1, 2023, payment of fees for independent directors resumed at a reduced rate of \$2,000 per month.

### **PROPOSED TRANSACTIONS**

On September 22, 2022, the Company announced that it had entered into a definitive purchase and sale agreement with its partner, NAMCOR, to acquire half of its 10% carried participating interest in the approximate 6.3 million acres petroleum exploration license in the Kavango basin. The consideration for the 5% interest comprises of (a) 5,000,000 common shares of the Company having an aggregate value of \$31,750,000 with a deemed price per share of \$6.35 and (b) US\$2,000,000 in cash. As of the date of this MD&A, the transaction with NAMCOR has not yet been completed and discussions are ongoing.

As is typical of the energy industry, the Company is continually reviewing potential merger, acquisition, investment and joint venture transactions and opportunities that could enhance shareholder value.

### **CRITICAL ACCOUNTING ESTIMATES**

The preparation of financial statements in accordance with IFRS requires management to make estimates. Critical accounting estimates are those estimates, which requires assumptions to be made about matters that are highly uncertain at the time the estimate is made and a different estimate could have been made in the current period or the estimate could change period-to-period. Estimates and judgements are continuously evaluated and are based on management's experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. However, actual outcomes can differ from these estimates. The key sources of estimation uncertainty that have a significant risk of causing material adjustment to the amounts recognized in the consolidated financial statements are described in Note 2 of the audited consolidated financial statements for the 15 months ended March 31, 2023.

### **FINANCIAL INSTRUMENTS AND OTHER INSTRUMENTS**

The Company's financial instruments consist of cash, restricted cash, trade receivables, other receivables, accounts payable and royalties payable. Unless otherwise noted, it is management's opinion that the Company is not exposed to significant interest rate, foreign currency or credit risks arising from these financial instruments. Since these items have short maturities, the fair values of these financial instruments are approximately equal to their carrying values, unless otherwise noted.

Fair value measurements are categorized into a fair value hierarchy based on the lowest level input that is significant to the fair value measurement:

- Level 1 inputs are determined by reference to unadjusted quoted prices in active markets for identical assets or liabilities.
- Level 2 inputs are determined based on inputs other than unadjusted quoted prices that are observable, either directly or indirectly.
- Level 3 inputs are not based on observable market data. The Company does not have any financial instruments classified as Level 3.

The type of risk exposure and the way in which such exposure is managed is provided as follows:

#### CREDIT RISK

Credit risk is the risk that one party to a financial instrument will fail to discharge an obligation and cause the other party to incur a financial loss. The Company's primary exposure to credit risk is related to its trade receivables and cash and restricted cash deposits in financial institutions. The Company manages cash deposit risk by using major banks that are high credit quality financial institutions as determined by rating agencies.

#### LIQUIDITY RISK

Liquidity risk is the risk that the Company will not be able to meet its financial obligations as they fall due. The Company has a planning and budgeting process in place to help determine the funds required to support the Company's normal operating requirements on an ongoing basis. The Company ensures that there are sufficient funds to meet its short-term business requirements in Mexico, taking into account its anticipated cash flows from operations and its holdings of cash. While the royalties payable are currently due, the full balance will not be paid in the current period. For all other operating segments, the Company's sole source of funding has been the issuance of equity securities for cash, primarily through prospectus offerings, and the exercising of outstanding options and warrants. The Company's access to financing is always uncertain and additional funding will be required to meet its longer-term business objectives,

## *Management's Discussion and Analysis (continued)*

including future drilling activities. This may include debt or equity financing in addition to funds raised from potential joint venture partners. There can be no assurance that such financing will be available in the amount required at any time or for any period or, if available, that it can be obtained on terms satisfactory to the Company.

### FOREIGN EXCHANGE RISK

Foreign exchange risk is the risk that the fair values or future cash flows of a financial instrument will fluctuate because they are denominated in currencies that differ from the respective functional currency. The Company has a non-material direct exposure to foreign exchange risk arising from cash, trade receivables, other receivables, accounts payable and accrued liabilities and royalties payable measured in foreign currencies, principally the US dollar, Mexican Peso, Namibian Dollar and Botswana Pula. The Company has a policy of settling items denominated in foreign currencies at the spot rate in place at the time of settlement.

### INTEREST RATE RISK

Interest rate risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Company's main exposure to interest rate risk relates to the interest charged on the royalties payable balance. Increases to the prevailing interest rates in Mexico will result in higher interest payable.

### COMMODITY PRICE RISK

Oil and natural gas prices have been and are expected to remain volatile due to market uncertainties over the supply and demand of these commodities due to various factors including Organization of the Petroleum Exporting Countries ("OPEC") actions, the current state of world economies and ongoing credit and liquidity concerns. Volatile commodity prices have had and will continue to have a significant impact on the Company's ability to raise future capital to fund operations. Therefore, management regularly monitors natural resource commodity prices to determine the appropriate course of action to mitigate this risk.

## **OUTSTANDING SHARE DATA**

As at the date of this MD&A, the Company had the following issued and outstanding common shares and unexercised stock options and common share purchase warrants:

	<b>Shares and Potential Shares</b>
Common shares outstanding	210,837,984
Warrants (average exercise price \$3.61)	11,623,885
Compensation options (exercise price \$1.06)	619,104
Share options (average exercise price \$4.40)	19,578,226
	<b>242,659,199</b>

On March 1, 2022, the Company completed the February 2022 Offering. See "Overview, Overall Performance and Operations – Corporate Development & Financing" for further details.

During the six months ended September 30, 2023, the Company issued 795,450 (2022 – 550,029) common shares pursuant to the exercise of 795,450 (2022 – 550,029) warrants for cash proceeds of \$741,974 (2022 - \$311,779) and nil (2022 – 3,375) compensation options for cash proceeds \$Nil (2022 – \$2,362).

During the six months ended September 30, 2023, the Company issued nil common shares pursuant to the exercise of nil (2022 – 1,811,871) stock options for cash proceeds of \$Nil (2022 - \$1,366,671).

On July 27, 2023, 1,200,000 options and 1,800,000 warrants granted in connection with the Renaissance Acquisition expired. Additionally, during the period ended, 1,025,000 options were forfeited or cancelled. Lastly, 631,733 additional warrants and 127,079 compensation options were forfeited or expired during the period.

On July 18, 2023, the Company completed the July 2023 Offering. See "Liquidity" for further details.

On August 3, 2023, the Company granted incentive stock options to certain directors, officers, employees, and consultants of the Company to acquire an aggregate of 4,905,000 common shares in the capital of the Company at an exercise price of \$1.40 per share for a period up to five years.

On September 1, 2023, the Company completed a non-brokered private placement with officers and directors of the Company. Pursuant to the non-brokered private placement, 1,071,500 units were sold at a price of \$1.12 per unit for gross proceeds of \$1,200,080. Each unit consists of one common share in the capital of the Company and one common

## ***Management's Discussion and Analysis (continued)***

share purchase warrant of the Company. Each warrant entitles the holder to acquire one common share at a price of \$1.40 for a period of 24 months from the closing of the offering.

Subsequent to the quarter end, the Company received \$30,000 in gross proceeds upon the exercise of 96,774 stock options.

### **CONTINGENCIES**

The nature of the Company's petroleum exploration business sometimes results in individuals, groups or regulatory bodies, including parties that are opposed to the Company's business, making allegations that could lead to future legal proceedings that might ultimately be resolved in a way that could materially adversely impact the Company's financial position, stock price, cash flow and results of operations.

The Company and certain of its current and former officers and directors have been named as defendants in three substantially identical purported class action lawsuits filed by shareholders of the Company in the United States District Court in Brooklyn, New York. The Company identified the first of these lawsuits in an October 28, 2021 news release. The first lawsuit was voluntarily dismissed by that plaintiff on November 9, 2021, and the other two were consolidated by the court, which appointed a lead plaintiff and lead counsel to represent the purported class members. On April 11, 2022, the lead plaintiff filed a consolidated amended complaint that alleges that the Company and the individual defendants made untrue statements of material fact or omitted to state material facts or engaged in acts that operated as a fraud upon the purchasers of the Company's stock in violation of Section 10(b) and Section 20(a) of the U.S. Securities Exchange Act of 1934, as amended, and Rule 10b-5, thereunder. The claims are alleged on behalf of a class of shareholders, except certain excluded shareholders, who purchased or otherwise acquired shares of the Company in the U.S. between February 28, 2019 and September 7, 2021. The lead plaintiff generally alleges that the defendants made misleading statements about the Company's oil exploration projects in Namibia and Botswana that rely in part on allegations by a short-seller of the Company's stock and free-lance writers for National Geographic magazine. The lead plaintiff seeks unspecified monetary damages. No trial date has been set by the court. The Company disputes the allegations and intends to vigorously defend the action, although no assurance can be given with respect to the ultimate outcome of this action.

The Company has also been named in a proposed class action filed by a shareholder of the Company in the Supreme Court of British Columbia under the Class Proceedings Act, RSBC 1996, c. 50. The claim is a proposed shareholder class action on behalf of all investors, except certain excluded investors, that purchased the Company's securities outside the U.S. between May 30, 2020 and September 7, 2021, and held all or some of those purchased securities after September 7, 2021. The claim generally alleges that ReconAfrica published core and non-core documents containing misrepresentations that were publicly corrected between June 24 and September 7, 2021. The plaintiff seeks damages against the Company in connection with the alleged misrepresentations and public corrections. The Company disputes the allegations and intends to vigorously defend the claim, although no assurance can be given with respect to the ultimate outcome of this action.

Subsequent to the period ended September 30, 2023, upon closing of the Renaissance sale, the associated commitments and contingencies relating to the operations of Renaissance are no longer applicable to the Company.

### **CHANGE IN YEAR-END**

On December 28, 2022, the Company changed its year-end from December 31 to March 31 to better facilitate the audit process. Therefore, the Company's prior financial year consists of a 15-month period ending March 31, 2023.

### **CHANGE IN MANAGEMENT AND DIRECTORS**

Following the retirement of the Company's former CEO, Scot Evans, ReconAfrica appointed Brian Reinsborough as President and Chief Executive Officer during the quarter. Further, Adam Rubin was appointed as General Counsel to the Company.

On August 29, 2023, Iman Hill was appointed as an independent director to the Board of Directors of ReconAfrica.

### **RISK MANAGEMENT AND RISK FACTORS**

The Company is a junior oil and gas company engaged in the identification, exploration and development of oil and gas assets via drilling and/or acquisition with a focus on the Kavango Basin. The Company is exposed to a number of risks, both financial and operational, through the pursuit of its strategic objectives. Actively managing these risks improves the ability to effectively execute its business strategy. The risk factors set out below are not an exhaustive list and the

## *Management's Discussion and Analysis (continued)*

reader is strongly encouraged to refer to the 'Risk Factors' section of the AIF available on the Company's profile on SEDAR+ at [www.sedarplus.com](http://www.sedarplus.com).

- risks related to the nature of the business of the Company;
- exploration and production risks inherent in the oil and natural gas industry;
- risks related to permits, licences, approvals and authorizations;
- ongoing capital requirements;
- weaknesses and volatility in the oil and gas industry;
- inflation;
- interest rates;
- negative operating cash flow;
- possible failure to realize anticipated benefits of acquisitions;
- commitments and contingencies;
- economic dependence;
- reliance on key individuals;
- marketability of crude oil and natural gas;
- project related risks;
- climate change;
- risks of foreign operations;
- risks of operating through foreign subsidiaries;
- risks related to fraud, bribery and corruption in Namibia, Botswana and Mexico;
- changes in government policy;
- royalty regimes;
- "resources" vs "reserves";
- estimates of resources;
- reserves estimates and reserve replacement risk;
- status and stage of development;
- availability of equipment and access restrictions;
- nature of reserves and additional funding requirements;
- third party credit risks;
- operating hazards and other uncertainties;
- competition;
- alternatives to and changing demand for petroleum products;
- global financial conditions;
- macro-economic risks;
- international conflicts;
- geo-political change;
- ongoing or future pandemics;
- sufficiency of insurance coverage;
- joint property ownership;
- joint venture risks;
- cyber attacks or terrorism;
- non-governmental organizations and eco-terrorism risks;
- infrastructure, energy and water supplies;
- disclosure controls and procedures;
- environmental regulations;
- market access constraints and oil and gas transportation risks;
- conflicts of interest;
- risks related to operating in African countries;
- tax regimes;
- foreign currency exchange risks;
- risks related to changes to national and local governmental laws and regulations;
- regulatory risks;
- management of growth;
- claims and legal proceedings;
- risks related to disclosure around Canada's extractive sector transparency measures act;



## *Management's Discussion and Analysis (continued)*

- any potential failure to comply with anti-bribery and anti-corruption laws;
- reputation risks;
- environmental, pollution, occupational health and safety risks;
- discretion regarding potential use of proceeds;
- volatility in the trading price of the Common Shares (as defined herein);
- liquidity of Common Shares;
- dilution and further sales of Common Shares; and
- dividends.

### **CAUTIONARY NOTE REGARDING FORWARD-LOOKING STATEMENTS**

This MD&A contains “forward-looking statements” or “forward-looking information” within the meaning of applicable securities legislation in Canada, the United States and any other applicable jurisdiction (collectively, “forward-looking statements”). Forward-looking statements are provided as of the date of this MD&A and the Company does not intend, and does not assume any obligation, to update these forward-looking statements, except as required by applicable securities laws.

Forward-looking statements are often, but not always, identified by the use of words such as “anticipate”, “believe”, “could”, “estimate”, “expect”, “forecast”, “guidance”, “intend”, “may”, “plan”, “predict”, “project”, “should”, “target”, “will”, or similar words suggesting future outcomes or language suggesting an outlook. These statements represent management’s expectations or beliefs concerning, among other things, future operating results and various components thereof or the economic performance of the Company, future production and grades, the economic limit or viability of assets, projections for sales growth, estimated revenues, resources, targets for cost savings, general economic conditions, the construction cost of new projects, the timing and outcome of exploration projects and drilling programs, projected capital expenditures, transportation costs, the timing of new projects, the outcome of legal proceedings, general public perception of the Company, the integration of acquisitions, future debt levels, fiscal regimes, the outlook for the prices of hydrocarbons, the outlook for economic recovery and trends in the trading environment, statements about strategies, cost synergies, revenue benefits or integration costs and production capacity of the Company and the industry and countries in which the Company operates. The projections, estimates and beliefs contained in such forward-looking statements necessarily involve known and unknown risks and uncertainties that may cause actual performance and financial results in future periods to differ materially from any projections of future performance or results expressed or implied by such forward-looking statements. Operating conditions can have a significant effect on the timing of events. Accordingly, investors are cautioned that events or circumstances could cause results to differ materially from those predicted. Management of the Company believes the expectations reflected in those forward-looking statements are reasonable, but no assurance can be given that these expectations will prove to be correct and such forward-looking statements included in this MD&A should not be unduly relied upon.

In particular, this MD&A contains forward-looking statements pertaining to, among others, the following:

- the Company’s business strategy, strength and focus;
- expectations regarding the ongoing exploration process for the newly identified Kavango sedimentary basin in Northeast Namibia and Northwest Botswana (the “Kavango Basin”), including the Company’s 2022 stratigraphic test well drilling program and the next phase of the Company’s 2-D seismic acquisition, processing and interpretation program;
- establishment of a working conventional petroleum system in the Kavango Basin;
- expectations regarding future expenditures to be incurred or spent on the Company’s assets;
- expectations regarding the Company’s interpretation of data and models relating to its assets;
- operating results and future performance of the Company;
- information in respect of, or relating to, risked and un-risked prospective resources, including third party assessments, including those contained in the June 2023 Report and the Form 51-101F1;
- the size, characteristics and features of the Company’s oil and/or gas opportunities, future potential oil, natural gas and natural gas liquids, resources and the ability to commercially exploit them;
- the Company’s proposed exploration, drilling and exploitation activities and timelines;
- expectations, given exploration success, regarding the future development of the Company’s assets and the by-products of such development;
- the potential returns for undiscovered oil and/or gas deposits in the Kavango Basin;
- ongoing activities by major industry competitors in Namibia and Botswana;
- the continuing competitiveness of the fiscal regimes in the jurisdictions in which the Company operates;

## *Management's Discussion and Analysis (continued)*

- the Company seeking potential partnering opportunities to assist in its exploration and development of hydrocarbons in the Kavango Basin;
- the Company's acquisition of half of the 10% carried participating interest in the Namibia Licence held by NAMCOR;
- projections of market prices, including market prices for oil and natural gas, and costs;
- supply and demand for oil and natural gas;
- expectations regarding the infrastructure and transportation facilities that will be available to the Company for the storage and shipment of any products it may produce;
- updates of the Company's ongoing relationships with the Namibian and Botswana governments and key ministries therein;
- expectations regarding the development of environmental laws and regulations, including as a result of the implementation of the Paris Agreement by various countries, the future costs to the Company associated with compliance with such laws and regulations and any potential changes to public perception following on going changes to climate laws; and
- expectations concerning any legal proceedings that the Company is a party to, including the class action lawsuits filed by shareholders of the Company in the United States District Court in Brooklyn, New York and the Supreme Court of British Columbia and the Company's intention to vigorously defend the lawsuits.

Statements relating to "reserves" and "resources" (including prospective resources, as such terms are defined in the Form 51-101F1) are deemed to be forward-looking statements, as they involve the implied assessment, based on certain estimates and assumptions that the reserves and resources described can be profitably produced in the future. See "Oil and Gas Information" in the AIF.

Forward-looking statements are based on the Company's current beliefs as well as assumptions made by, and information currently available to, the Company concerning future oil and natural gas production levels, future commodity prices, the ability to add oil and natural gas reserves through farm-in, acquisition and/or drilling at competitive prices, future exchange rates, the cost and availability of equipment and services in the field, the impact of increasing competition and the ability to obtain financing on acceptable terms.

Actual results could differ materially from those anticipated in these forward-looking statements as a result of the risk factors set forth below and discussed more extensively elsewhere in the AIF under the heading "Risk Factors":

- risks related to the nature of the business of the Company;
- exploration and production risks inherent in the oil and natural gas industry;
- risks related to permits, licences, approvals and authorizations;
- ongoing capital requirements;
- weaknesses and volatility in the oil and gas industry;
- inflation;
- interest rates;
- negative operating cash flow;
- possible failure to realize anticipated benefits of acquisitions;
- commitments and contingencies;
- economic dependence;
- reliance on key individuals;
- marketability of crude oil and natural gas;
- project related risks;
- climate change;
- risks of foreign operations;
- risks of operating through foreign subsidiaries;
- risks related to fraud, bribery and corruption in Namibia and Botswana;
- changes in government policy;
- royalty regimes;
- "resources" vs "reserves";
- estimates of resources;
- reserves estimates and reserve replacement risk;
- status and stage of development;
- availability of equipment and access restrictions;
- nature of reserves and additional funding requirements;

## *Management's Discussion and Analysis (continued)*

- third party credit risks;
- operating hazards and other uncertainties;
- competition;
- alternatives to and changing demand for petroleum products;
- global financial conditions;
- macro-economic risks;
- international conflicts;
- geo-political change;
- ongoing or future pandemics;
- sufficiency of insurance coverage;
- joint property ownership;
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- cyber attacks or terrorism;
- non-governmental organizations and eco-terrorism risks;
- infrastructure, energy and water supplies;
- disclosure controls and procedures;
- environmental regulations;
- market access constraints and oil and gas transportation risks;
- conflicts of interest;
- risks related to operating in African countries;
- tax regimes;
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- risks related to changes to national and local governmental laws and regulations;
- regulatory risks;
- management of growth;
- claims and legal proceedings;
- risks related to disclosure around Canada's extractive sector transparency measures act;
- any potential failure comply with anti-bribery and anti-corruption laws;
- reputation risks;
- environmental, pollution, occupational health and safety risks;
- discretion regarding potential use of proceeds;
- volatility in the trading price of the Company's common shares;
- liquidity of the Company's common shares;
- dilution and further sales of the Company's common shares; and
- dividends.

With respect to forward-looking statements contained in this MD&A, ReconAfrica has also made assumptions regarding, among other things, the willingness of operators to conduct operations on certain properties in foreign jurisdictions; the future oil and/or gas prices or cost of products sold; the ability to obtain required capital to finance exploration, development and operations; the ability to maintain sufficient funds to continue the operations of the Company; the timely receipt of any required regulatory approvals; the ability to obtain drilling success consistent with expectations; the ability of the Company to secure adequate product transportation; no material variations in the current tax and regulatory environments; and the ability to obtain equipment, services, supplies and personnel in a timely manner to carry out its activities. Forward-looking statements and other information contained herein concerning the oil and/or gas industry and ReconAfrica's general expectations concerning this industry are based on estimates prepared by management of ReconAfrica with help from NSAI and other third-party contractors using data from publicly available industry sources, as well as from reserve reports, market research and industry analysis and on assumptions based on data and knowledge of the industry. Although this data is generally indicative of relative market positions, market shares and performance characteristics, it is inherently imprecise. While ReconAfrica is not aware of any misstatements regarding any industry data presented herein, the industry involves risks and uncertainties and is subject to change based on various factors.

The above summary of major risks and assumptions related to forward-looking statements included or incorporated by reference in this MD&A has been provided for readers to gain a more complete perspective on the Company's future operations. However, readers should be cautioned that the above list of factors is not exhaustive and that this information may not be appropriate for other purposes. Forward-looking statements included in this MD&A are valid only as at the date hereof and the Company does not intend to update or revise these forward-looking

*Management's Discussion and Analysis (continued)*

statements except as required by applicable securities laws. The forward-looking statements contained in this MD&A are expressly qualified by this cautionary note.